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NEWS SUMMARY

GENERAL BUSINESS

Union action disrupts schools

Schools in at least 56 areas were disrupted as the National Union of Teachers stepped up its action...

Equities rise 3.4; Gilts firmer

EQUITIES gained on revived optimism about a Conservative election victory, the FT 30-share index closing 3.4 higher at 531.3-1.4 off last Wednesday's record.

GILTS improved on optimism about the April currency reserves, and renewed strength...



Turkish arrests

About 500 people have been taken into custody in Ankara for allegedly plotting terrorist activities...

Body found

A second body was found near the Derbyshire quarry where 15-year-old Lorraine Underwood was found battered to death...

Iran protest

Iran became the first non-Arab Muslim country to break off diplomatic relations with Egypt in protest at the Egyptian-Israeli peace treaty...

Nicaragua battle

Nicaraguan troops backed by tanks and planes were fighting a pitched battle with Left-Wing guerrillas in the north-east city of Leon.

Rhodesia move

Bishop Abel Muzorewa, Rhodesia's first elected black Prime Minister, said he would press ahead with plans to form a black-dominated coalition government...

Border 'vanished'

The border between Israel and the occupied West Bank and Gaza Strip 'no longer exists, it has vanished forever'...

Oil fears subside

French naval authorities do not intend to pump out the heavy petroleum product carried by the Liberator-registered tanker Gino, which sank off Ushant on Saturday...

Vatican post

Archbishop Agostino Casaroli, aged 64, was appointed the Vatican's Pro-Secretary of State, the Vatican's equivalent of Prime Minister.

Wigan winner

Dominic Wigan gave the Queen's horse Butlers at 25-1 in the 3.30 at Bath to achieve one of the longest-priced winning naps by any racing correspondent in recent seasons.

Briefly...

Appeal Court Judge Lord Justice Orr was 'comfortable' in hospital with a broken leg and head injuries after being struck by a van as he left the High Court.

CHIEF PRICE CHANGES YESTERDAY

Table listing price changes for various commodities, currencies, and financial instruments.

Influence of far Left worries Labour

Callaghan warning of Tory pay and price 'catastrophe'

BY RICHARD EVANS, LOBBY EDITOR

With only two days of campaigning left before Thursday's general election, the Prime Minister launched his final bid last night to retain power with a warning that a Conservative Government which opted out of pay and price restraint would be a 'national catastrophe'.

In contrast, a confident Mrs. Margaret Thatcher, still with a comfortable lead in the opinion polls, was deliberately non-partisan in her final party political broadcast last night, and stressed her long-term vision of a country transformed by an incoming Conservative Government.

Although the Conservatives have not made as much of the issue as some Labour campaign managers had feared, the influence of the far Left is causing the gravest anxiety to senior Labour leaders.

Times journalists refuse to back foreign edition

BY CHRISTIAN TYLER, LABOUR EDITOR

TIMES NEWSPAPERS' hopes of producing a weekly international edition received a further blow last night when journalists voted not to co-operate with any attempts to print abroad.

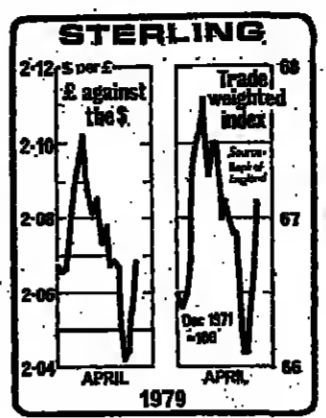
£26m Shell UK loss last year

BY SUE CAMERON

SHELL UK, the British arm of Royal Dutch Shell, made a £26.2m loss after tax on its operations last year compared with a £400,000 pre-tax profit in 1977.

CONTENTS

Table of contents listing various news items and their page numbers.



£ gains in sharp rally

By Peter Riddell, Economic Correspondent

STERLING ROSE sharply yesterday against all other major currencies, including a firm dollar. It has now recovered all its losses of a week ago.

The trade-weighted index, measuring the value of sterling against a basket of other currencies, rose by 0.6 to 67.1. This followed a rise of 0.4 points on Friday.

Foreign exchange dealers reported that business was not especially heavy. The recovery may have in part reflected a closing of last week's speculative positions against sterling ahead of the holidays in most continental centres today.

The pound was weak at the opening but strengthened in the late morning after the appearance of West German demand and there was buying later in New York.

Sterling fluctuated between \$2.0470 and \$2.0715 before closing 1.4 cents up at \$2.0660. Since its low point last Wednesday the pound has risen by 3 per cent against the Japanese yen, by 1.8 per cent against both the D-mark and the French franc and by 1.3 per cent against the dollar.

Market sentiment continues to be affected by uncertainties about the result of the general election.

The fall in the pound last week was in part blamed on a narrowing of the Tory lead in the opinion polls, and greater confidence about a Conservative win may have contributed to yesterday's recovery.

These factors are clearly influencing domestic markets. Short-dated gilt-edged stocks rose by 1/2 of a point while some private investor demand pushed up the FT 30-share index by 3.4 to 531.3. This is within 1.4 of its all-time high.

Lombard Page 16  
Hokey markets Page 36

South Africa blacks may join unions

BY QUENTIN PEEL IN JOHANNESBURG

FAR-REACHING proposals for the overhaul of South Africa's racially-based labour legislation are expected to be tabled in Parliament today. Plans for trade unions and for statutory racial job reservation to be scrapped, are likely to be included.

The long-awaited first report of the Wiehahn Commission, set up in May 1977, to review labour relations, is expected to lay down the broad principles which should determine a review of the whole industrial relations system, with the details to be given in subsequent reports. But its implementation will depend on the response of the Government and the ruling National Party, which has been further delayed.

Primary

Although the actual proposals of the commission, extremely sensitive in terms of both South Africa's domestic politics and its international relations, have been kept strictly secret, the general direction is clear.

The primary aim is to allow far greater mobility in the job market, permitting black workers to be promoted into skilled jobs, to cope with a growing shortage of white artisans.

The South African Chamber of Mines estimates the current shortage at more than 10,000. The Government is aiming to create some 50,000 within the next three years as the economy picks up.

Scrapping statutory job reservation would be a small step in that direction, although it affects only some 2 per cent of all jobs. More important would be some action to tackle the apprenticeship laws, which effectively exclude blacks from becoming apprentices in most industries.

The other major stumbling block to black advancement is the closed shop, negotiated by all-white trades unions throughout South Africa.

Opening

The commission may seek to dilute such agreements. A secondary aim of the commission is to allow some channel for the growth of black aspirations, in keeping with the need for faster black advancement—and incidentally counter the international pressure for labour reform through such means as codes of fair labour practice.

Opening up registered trade

£ in New York  
April 27 Previous  
Dpot \$2.0500-0.0510 \$2.0510-0.0520  
1 month 0.25-0.15 dis 0.25-0.20 dis  
3 months 0.30-0.20 dis 0.30-0.22 dis  
12 months 0.30-0.20 dis 0.30-0.25 dis

£ in New York

The SAA Flying Hotel. Eight flights a week to South Africa. Now 3 non-stop every week. The fastest way to South Africa. Every evening an SAA 747 Jumbo leaves Heathrow bound for Johannesburg. On Mondays and Fridays, it's non-stop. And on Saturdays there's an additional non-stop flight to Cape Town. All of them will give you the sunshine treatment all the way. And all will connect with our exclusive route network to 12 other destinations throughout South Africa.

EUROPEAN NEWS

Hundreds arrested in Turkey on eve of May Day rallies

BY METIN MUNIR IN ANKARA

SECURITY forces arrested 500 people yesterday as trade unions prepared for large-scale May Day demonstrations throughout Turkey...

Wine probe worries Burgundy merchants

By David White in Paris

SCANDAL IS afoot once again in the French wine industry with the opening of a legal inquiry into the affairs of a well-known Burgundy negociant...

Honecker orders industry spending review

BY LESLIE COLTITT IN BERLIN

EAST GERMANY'S President Erich Honecker has criticised the country's industrial investments which, he says, are often based on decisions taken "five or 10 years ago"...

The East German leader also criticised electric power producers for failing to deliver enough energy to prevent shutdowns last winter...

Norway rig deliveries fall

BY FAY GJESTER IN OSLO

DELIVERIES BY Norwegian industry to the offshore petroleum sector rose to NKR 3.9bn (£368m) last year...

No threat to Brittany from wreck

By Robert Mauthner in Paris

THE FRENCH naval authorities do not intend to pump the cargo from the Liberian-registered tanker Gino...

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SCHLESWIG-HOLSTEIN ELECTIONS

Bonn tries to read the signs

BY ADRIAN DICKS IN BONN



Dr. Gerhard Stoltenberg; government will be no easier

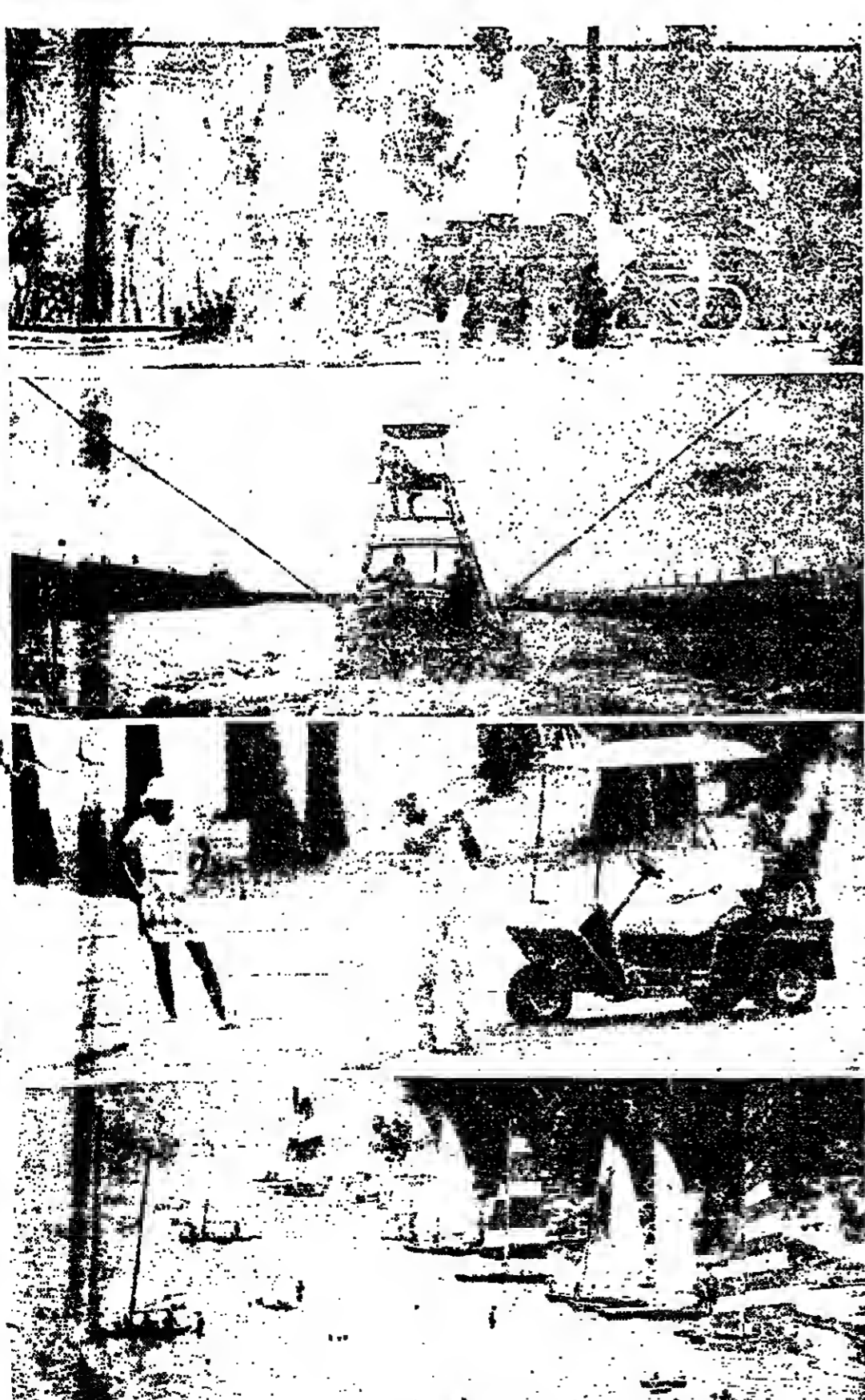
THE MAIN West German political parties were trying yesterday to draw conclusions from next year's Bundestag elections from the neck-and-neck race in Schleswig-Holstein...

Bulgarian leader calls for meeting with Tito

By Paul Lovelace in Vienna

AN IMPORTANT policy speech delivered before the Bulgarian Parliament President Zhivkov vigorously re-iterated Yugoslav attacks against his country's foreign policy...

There's never a dull moment in Florida.



One of the best things about Florida - after the climate - is that you can play tennis, golf, go deep-sea fishing, sailing, horse racing or dog racing almost anywhere for just a few dollars.

IFO reports marked rise in business confidence

BY ADRIAN DICKS IN BONN

WEST GERMAN business confidence increased appreciably in March, with a further strong push for new orders and a greater readiness by companies to raise prices...

Suarez seeks to mend fences on two-day Algerian visit

BY DAVID GARDNER IN MADRID

SR. ADOLFO SUAREZ, the Spanish Prime Minister, left yesterday on a two-day official visit to Algeria...

Dutch non-nuclear policy urged

BY CHARLES BATCHELOR IN AMSTERDAM

THE Dutch Labour Party congress has passed a number of strong anti-nuclear motions at its three-day meeting here...

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National Airlines America's Sunshine Airline

هكذا من الاصل

FINANCIAL TIMES, published daily except on public holidays...

David Satter examines the latest U.S.-Soviet prisoner exchange
Moscow yields to 'interference'

THE LARGEST exchange of prisoners ever arranged between the U.S. and the Soviet Union has confirmed that despite its protest, Moscow now accepts that foreign "interference" in Soviet internal affairs is an established fact.



The five Soviet dissidents released in exchange for two Russian spies at their news conference in the United States. They are, from left to right: Alexander Ginzburg, Valentin Moroz, Eduard Kuznetsov, Georgi Vins and Mark Dymshits.

East-West prisoner exchanges have, of course, occurred before, beginning with that in 1962 of Gary Powers, the U-2 spy pilot, for the Soviet agent Rudolf Abel. But last week's exchange of two Soviet spies for five Soviet dissidents represented the first time that the Soviet Union has agreed to retrieve two of its spies by granting freedom, not to foreign agents, but to five of its own citizens.

Despite the extra difficulty of discouraging dissent when prominent dissidents are freed from prison and sent to the West, last week's events could also lead to further exchanges resulting in freedom for Anatoly Shebaransky and Dr. Yuri Orlov, two prominent members of the group which tried to monitor Soviet observance of the Helsinki accords.

said he had been sent back for a long prison term in Siberia after being held for seven weeks in a Moscow jail. The five dissidents arrived in New York, amid intense publicity but the Soviet media carried no news of the return to Moscow of Valdik Enger and Rudolf Cheryayev, the two Soviet employees of the United Nations who were sentenced to 50 years each in New Jersey last October for receiving secret naval documents from a double agent.

The two men were met at Moscow airport by their families but Soviet officials refused even to acknowledge who they were to Western correspondents. Mr. Zamyatin, the Kremlin spokesman, also declined in his Saturday Press conference to say specifically that the exchange had taken place. He said only that certain people wanted to leave the Soviet Union (this was not true in Mr. Ginzburg's case) and the Soviet Union wanted to get back certain people, so an agreement was reached.

Lawyer set to win Ecuador presidency

THE POPULAR FORCES candidate, Sr. Jaime Roldos Aguilera, has taken an unbeatable lead of nearly half-a-million votes in the Ecuadorian Presidential election with 75 per cent of the unofficial count completed. His opponent, Sr. Sixto Duran Ballen, has clearly failed to benefit from the virulent attacks by hard-line supporters trying to discredit Sr. Roldos and his Christian Democrat vice-president, Sr. Osvaldo Hurtado.

Although his plans for change are moderate rather than revolutionary, Sr. Roldos must convince the military that his government will be stable and will observe certain limits. After seven years of even a benign military dictatorship, the pressures for political participation, for radical income redistribution and for investigations of corruption charges will be strong.

COLOMBIA'S TWO BATTLES
The dual fight against drugs and guerrillas

BY SARITA KENDALL IN BOGOTA



PRESIDENT Julio Cesar Turbay Ayala's conduct of two major internal battles, against the urban guerrilla movements and the drug trafficking gangs, has won him grudging admiration from many Colombians who did not expect him to be so effective. But equally, many have been disenchanted because the very measures allowing the security operations have also permitted repression on an extraordinary scale and have given exceptional powers to the armed forces.

Concern about human rights in Colombia has been expressed by a broad range of respected figures such as the former conservative foreign minister and ambassador to London, Sr. Alfredo Vasquez Carrizosa, and President Turbay's security legislation was savagely criticised at a forum on human rights held at the end of last month in Bogota.

Security decrees introduced last September under state of siege legislation soon after President Turbay took over, steeped up penalties for most forms of militant opposition and made "disturbance of the public order" an offence punishable with a minimum of one year's imprisonment. Many of these offences may be tried by local court martial, without appeal.

These and other measures paved the way for a war on Colombia's guerrilla movements, which, though normally working in the mountains and jungles, had begun to increase its urban activity. M-19, an urban group believed by most to be a far Left nationalist movement, was the prime suspect after raiding a barracks for thousands of weapons. Although the Minister of Defence is cautious to claim that M-19 has been completely broken up — and a communiqué apparently issued by one of its leaders talks only of a severe blow to the movement — the damage done by hundreds of captures has clearly been crippling.

General Matallana points out that the anti-marijuana campaign has produced some undesirable side effects by making shipments to the U.S. more difficult and pushing prices and profits up at the very time when over-supply threatened. Many producers have already moved their business out of the drug war area to other coastal departments and the Llanos, making control more difficult. With coffee earnings dropping and fuel imports estimated at U.S.\$420m for this year, Señor Samper's thesis that the Colombian Government can ill afford to turn away any source of foreign income gains in weight. Last year coffee exports were up by 36 per cent in value and nearly 75 per cent in volume, while non-traditional exports only increased by 15 per cent. Although the government is boosting a major export, it is unlikely that non-traditional products will be able to make up the deficit created by lower coffee prices and growing imports.

Coffee record
This year coffee production is forecast at a record 12m ha and growers are understandably doubtful about Colombia's chances of coming anywhere near the 9m bags exported last year. Many small producers are in debt as a result of re-planting with the new catuira coffee tree, and the high rate of inflation in the coffee zones has shown little sign of slackening. Nor is last year's 20 per cent rational inflation rate likely to drop after recent rises in fuel prices, and wage demands are once again on the increase. For the first time penalties of 9 days' imprisonment have been imposed for speculation in food and fuel products. But President Turbay's security legislation does not and cannot suppress the country's economic problems even if it can repress the discontent they cause.

Ruling Liberals' popularity falls in Sweden

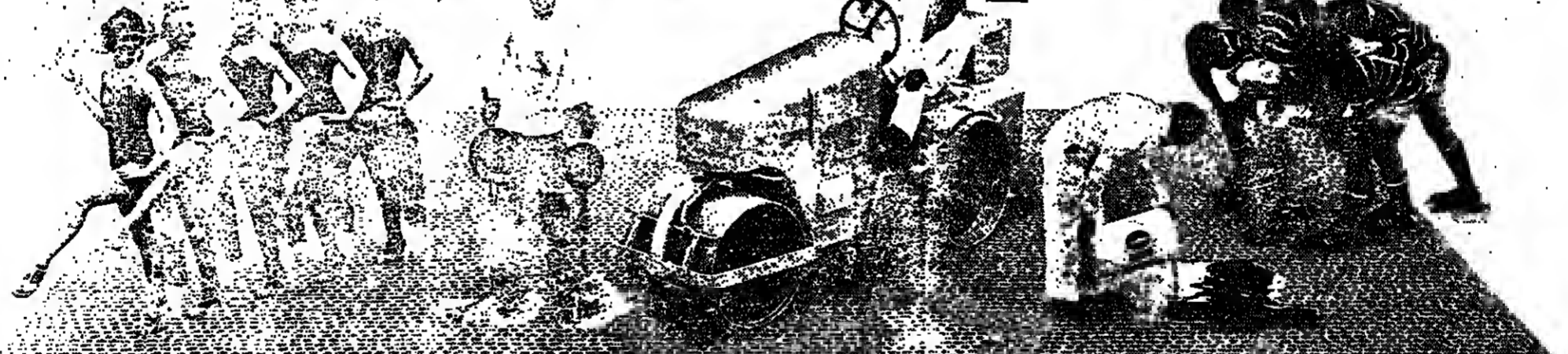
BY WILLIAM DULLFORCE IN STOCKHOLM

THE SWEDISH Non-Socialist parties are maintaining their lead over the Social Democrats with five months to go before the general election. The Liberals, however, whose minority Cabinet has been running the country since last October, have lost almost all the 3.5 per cent gain in the polls they recorded in March.

These are the most significant results of the latest opinion poll taken by the SIFO organisation. They had been awaited with special interest because the poll was taken in the period immediately following the pro-nuclear Social Democrats' about-face on nuclear policy. After the accident to the Harrisburg nuclear power plant in the U.S., Mr. Olof Palme, the Social Democrat leader, agreed to the referendum on Sweden's nuclear programme, for which Mr. Theodorjorn Faeldin, the Centre Party chairman, has been campaigning.

not reflect as large swings as had been expected after the Harrisburg accident and Mr. Mr. Palme's recognition of the growing anti-nuclear feeling within his own party. The centre Party gained 2 per cent to take 19 per cent of the poll, but the strongly pro-nuclear Conservatives, with 16.5 per cent, also advanced 1.5 per cent.

Want to see a great trick with a carpet?



6.00 p.m. A group of dancing girls can give Flotex more punishment in five minutes than office staff give it in months.

Alphonso cooked up coq au vin and fried potatoes to try on Flotex. That's the treatment it gets in restaurants.

Paddy O'Malley and his roadroller giving Flotex the same kind of treatment it has to stand up to in warehouses.

Jim thought oil would never come off Flotex. Car showroom owners could put him right.

These chaps came off the pitch onto Flotex. That's like scores of customers coming off a wet street into a shop.

6.37 p.m.

Mrs. Wilkinson, cleaner, had no trouble getting the Flotex back into spotless condition with her contract cleaning equipment in just half an hour. Flotex is the perfect floor covering for a huge variety of contract applications, especially in places where you'd never dream of putting ordinary carpet. It's already been highly successful in hospitals, offices, shops, car showrooms and even warehouses.

If you find our little demonstration hard to believe, we'll send you our brochure with full specifications plus a piece of Flotex to work on yourself. Name, Address, Tel. No., Company, Position.

Post to: Flotex Ltd, FREEPOST, P.O. Box 6, Kettering, Northants.



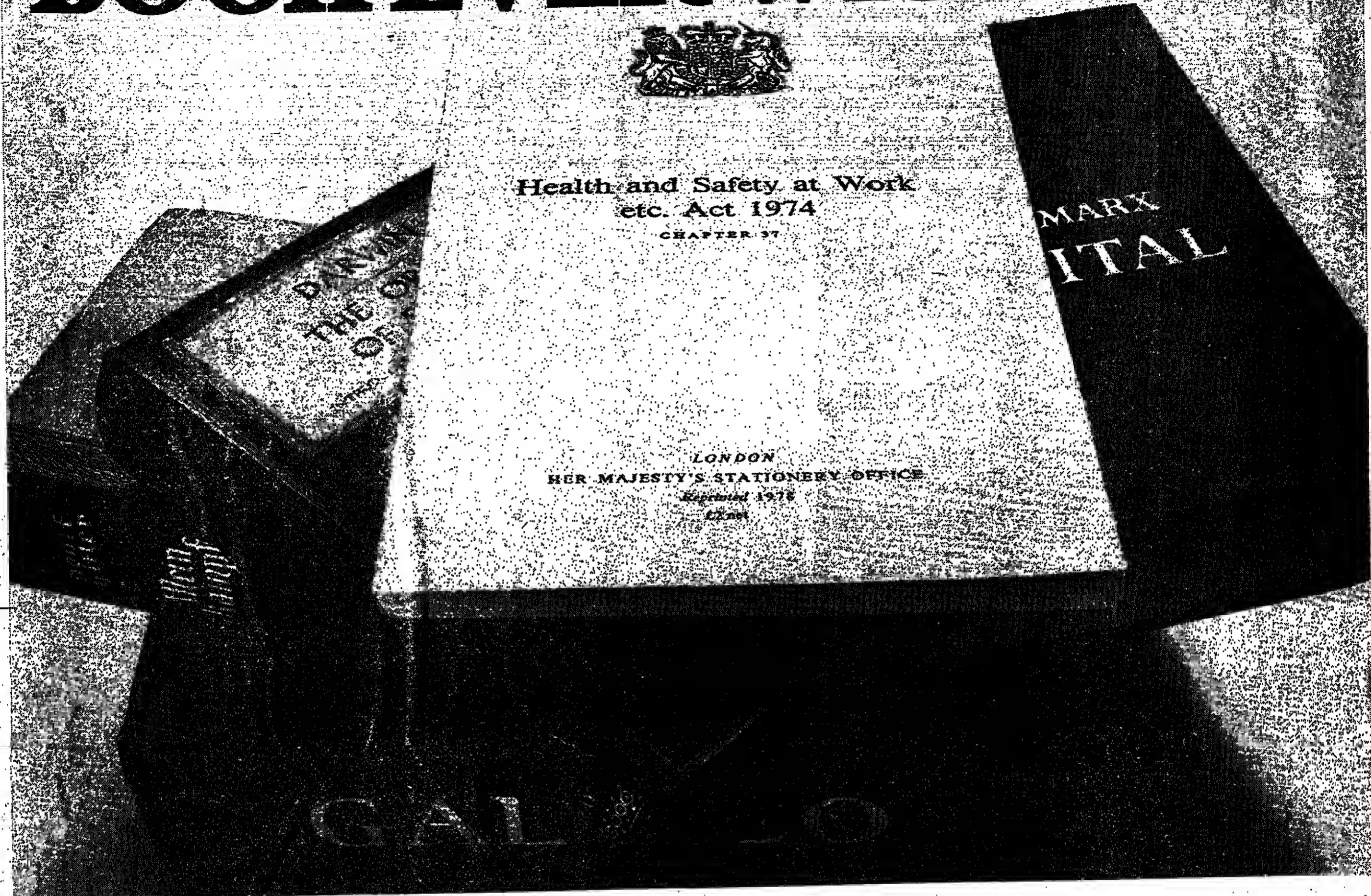
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27/11/1978

# THE MOST DANGEROUS BOOK EVER WRITTEN?



Since last October, this slim booklet has given employers a lot to worry about.

On the face of it, it would seem to be yet another punitive set of rules and regulations for industry to comply with.

Worse, it seems to allow organised labour to find a thousand and one reasons for strikes and stoppages.

Many employers, indeed, see it as a real threat to their businesses.

But need they? Colt would like to put their minds at rest.

The Health and Safety at Work Act of 1974, the majority of employers would agree, has worthy aims.

Industry, in the main, has been too dangerous for too long. (It's a dismaying fact that we lose more days in a year from accidents and ill health than we do from strikes.)

In recent years, too, we've been learning of new dangers from modern processes like plastics moulding, and from traditional ones like welding that cannot be ignored.

In a responsible society, should we not be responsible for each other's working conditions - whether we work in an office, a factory or on the platform of a bus?

Now, in addition, Colt would like to draw your attention to an important and direct link.

Between the conditions in which people work, and how well they work.

Research has shown productivity falls at about 1% for every 1°F variation above or below the optimum for a given occupation.

The Health and Safety at Work Act is a marvellous, albeit legally enforced opportunity to scrutinise every area of working conditions.

Heating. Ventilation. As well as light and noise. The more comfortable those conditions are, the more comfortably your productivity will appreciate too.

We can save you money on reduced absenteeism and accident figures, greater worker motivation and happier labour relations.

We even look at heating bills (in one firm for a capital cost of £5,000, we've saved them £3,300 a year in operating costs).

We'll make a survey of your premises without it costing you a penny.

And we can help you understand and comply with the new Act - solving any thermal or toxic problems that the new law poses.

If you'd like to know how the Act, and Colt, can help you, give Colt a ring soon. For the health of your workforce. And, ultimately, for the health of your business.

**IF WORKING CONDITIONS ARE HEALTHY, BUSINESS IS HEALTHY TOO.**

Colt International Ltd (Health and Safety at Work), Havant, Hants. PO9 2LY. Tel: (0705) 451111. Telex: 86219.

VERSEAS NEWS

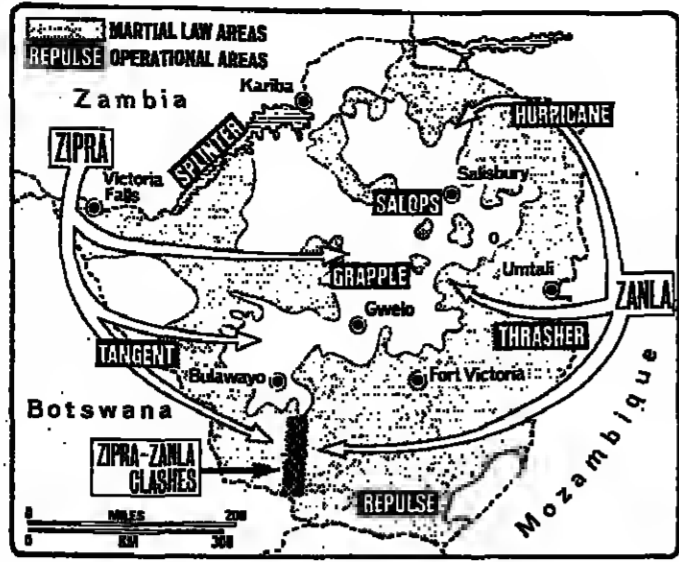
WORLD TRADE NEWS

RHODESIA'S WORSENING CONFLICT

Food becomes a weapon

BY MARTIN DICKSON, AFRICA CORRESPONDENT

OPERATION TURKEY is a codename which could conjure up visions of a jolly, festive treat but in fact represents the opposite—a new twist to the ugliness of Rhodesia's guerrilla war...



There has been a substantial increase in the number of guerrillas in the country during the past 12 months—perhaps 20 to 30 per cent. Estimates of the total now range between 11,000 and 15,000.

To this end the security forces have closed down grinding mills and shops over vast areas. In some tribal trust lands (African reserves) not a single shop is open.

Already, there are reports of increasing malnutrition among children in the trust lands. There are as yet no reports of starvation but drought has meant a poor harvest this year and there are widespread fears of a serious rural food problem by August or September.

But Operation Turkey is just one example of the ever increasing viciousness of Rhodesia's guerrilla war, which now envelops the whole country.

It appealed to the guerrillas and the security forces—both of which are guilty of inhumane conduct, to cease attacking the civilian population.

Martial law regulations have meant a 6 pm to 6 am curfew. The establishment of special schools which hear cases in camera and hood down the death penalty (no one knows how many people have been executed), and the detention without trial of, perhaps, more than 1,000 people.

The security forces have been given greater rein for tough action against any peasants suspected of collaborating with the guerrillas. Operation Turkey is one example. Another is the extensive burning of huts, destruction of crops and slaughter of cattle belonging to suspected collaborators.

Auxiliary units have been placed in a significant number of tribal trust lands, apparently

Hanoi gets ready for another conflict

By K. K. Sharma in Hanoi

HANOI HAS all the signs of a city preparing for war. MIGs fly in pairs at frequent intervals, roaring across constantly cloudy skies to test Hanoi's air defence system.

Some say the sorties have increased since the Chinese defence minister visited Hanoi for talks but China hardly needs a reminder of Vietnam's military prowess.

There are nearly as many bicycles in Hanoi now as in Peking and all people, including senior officials, pedal slowly to and from work.

Open bellicosity Everywhere, both inside the exhibition and in many parts of the city, posters are showing Vietnamese youths marching aggressively forward shouting "bands off Vietnam."

White departures increased dramatically last month with 1,555 people leaving and only 304 arriving. As the whites leave, Rhodesia's highly efficient machine, the product of white expertise, will start to run down.

China fears protective tariffs will hurt exports

BY JOHN HOFFMANN IN PEKING

CHINA HAS complained about "unreasonable" protective tariffs and quotas which limit its exports to some countries.

Mr. Li Jiang, the Foreign Trade Minister, made the complaint in an article published in the current issue of Peking Review, the foreign language weekly.

He was outlining China's stance on foreign investment and clarifying the restrictions applying to the use of foreign capital.

Mr. Li stressed that the promotion of China's export industries was essential to its ability to pay for its imports.

Mr. Robert Strauss, the U.S. Trade Negotiator, told a Congressional Committee on Friday that if Japan refused to open up its public contracts sufficiently to bidding by U.S. companies, the Administration might cut the Japanese out of tendering for an annual \$12.5bn worth of U.S. Government business.

The Ohira Government has not raised the offer of opening \$7.5bn of State contracts to foreign bidding, which, U.S. trade officials claim, excludes areas of high technology where U.S. companies might have a competitive edge.

British mission to S. Korea A top-level British trade mission will arrive in South Korea next week as the first of a two-part strategy to boost British exports to the rapidly expanding Korean heavy industrial sector.

Oxygen plant contract Air Products, of Surrey, has won a contract from Hyundai International, a heavy industrial equipment manufacturer in South Korea, for the supply of 50 tonnes a day high purity oxygen plant for an integral heavy industrial machinery plant at Changwon.

Norway-Benin oil deal Saga Petroleum of Norway has said a Nkr 450m (£44m) agreement for deliveries of oil exploration equipment to the African Republic of Benin will be signed at the end of next month.

Cheerful in adversity The people remain cheerful in adversity and their discipline is impressive. They rise early in the morning before six and commence work by eight. Work continues until four thirty in the afternoon with a brief half-hour break for lunch.

Norway-Benin oil deal Saga Petroleum of Norway has said a Nkr 450m (£44m) agreement for deliveries of oil exploration equipment to the African Republic of Benin will be signed at the end of next month.

Jordan examines power options MORE DETAILS have become available about the Jordan Electricity Authority's plans to build two new major power projects to meet electricity demand in the country until the year 2000.

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Iran hopes for restart of chemical project

By Simon Henderson in Tehran

IRANIAN officials say they hope work on the huge Bandar Shapur petrochemical complex in which the Mitsui group of companies is participating, will start again on July 1.

Negotiations for the restart of work on the \$3.3bn (£1.6bn) complex, held up by the Iranian revolution and financial problems, have now reached a critical stage.

The problems facing the project are said to be fourfold. Extra financing is required, customs clearance for equipment is needed, there are problems over work permits and work has also stopped on the separate contract for the pipeline to supply feedstock.

Mr. Abbas Amir Entezam, Iran's deputy Prime Minister, said on Sunday that Iran was hoping Mitsui would provide the extra money needed, though keeping the profit-sharing on the same 50-50 basis as before.

Previously 1,000 Koreans, Indians, Pakistanis and Filipinos were also employed, but work permits for foreigners have been cut back.

Two weeks ago talk of nationalisation of Iran's petrochemical industry also introduced difficulties in the negotiations with the Japanese. Although the original report was denied, the Japanese are believed to have been promised that the Bandar Shapur complex will be unaffected even if the new Constitution is to renew the threat by proposing greater State ownership.

Agreement on energy needs

HAKONE, JAPAN — Seven leading industrial nations, preparing for a Western economic summit in Tokyo in late June, have agreed on the need for international co-operation in developing and promoting non-oil energy sources including coal, nuclear and solar power, Japanese Government sources said.

At a three-day meeting here, energy experts from the U.S., Britain, France, West Germany, Canada, Italy and Japan also agreed to positively help developing nations in these areas, particularly those with non-oil resources including development of their unexploited coal resources, the sources added.

The discussions included U.S. proposals on financial forms of co-operation and the creation of a loan fund and a report will be submitted to a summit preparatory meeting scheduled for Washington next month, the Government sources said.

Japan trade mission An 80-man Japanese Trade Mission arrived in Holland yesterday at the start of a seven-day visit aimed at promoting Dutch exports to Japan. Charles Batchelor writes from Amsterdam.

It will concentrate on discussions of Dutch exports in engineering, consumer goods, chemicals and investments. The mission led by Mr. Mitsuo Uemura, president of Sumitomo Corporation, will also visit Belgium and Luxembourg.

New move to defuse Muldergate

BY QUENTIN PEEL IN JOHANNESBURG

THE SOUTH AFRICAN Government yesterday announced a renewed attempt to wind up the secret activities of the former Department of Information and prevent the scandal from affecting more leading Government figures.

Mr. John Vorster, the State President, Mr. P. W. Botha, the Prime Minister and Minister of Defence, and Senator Owen Horwood, the Minister of Finance, have all been accused by Dr. Connie Mulder, the disgraced former Information Minister, of involvement in his secret propaganda and corruption campaign.

The government strategy was first to recover all the State funds misused in the projects, and second to reveal all possible projects before they could be exposed by outsiders. Mr. Plk exposed the Foreign Minister, said in Cape Town. But he described the whole scandal as a "cat's nest" which was growing daily.

A top-level departmental report published simultaneously, recommended prosecution of all people involved in the misuse of State funds.

Mr. Botha admitted that the previous administration, under Mr. Vorster, had spent R14m (£2.2m) in subsidising the South African magazine To the Point,

which also had an International edition published in Antwerp. He said the Government would continue to subsidise the publication, but the Antwerp office had been closed.

Mr. Botha said he planned to reveal other projects if and when the state finance involved in them had been secured. "This cat's nest is so involved and so extensive, that we are still not seeing the end of it," he said.

New companies used as secret fronts for the Information Department were still being uncovered, and a chartered accountant had been hired to unravel the affairs of one businessman, Mr. Jan van Zyl Alberts, who had been involved in 15 separate secret projects.

The Pretorius committee, headed by the treasury secretary, revealed in a report yesterday that it had so far recovered more than R5m (£2.9m) from selling assets acquired during the regime of Dr Mulder and Dr Eschel Rhoodie, his Information Secretary. Some R730,000 came from the sale of foreign properties, and other properties within South Africa had been registered in the state's name, valued at R500,000.

The committee recommended that civil action should be taken "without exception" against people who had misused state funds in connection with the secret activities.

The report of the Erasmus commission, investigating the whole affair, is due by May 31 but interim reports have already "cleared" Mr. Vorster, Mr. Botha and Sen. Horwood. The Government clearly hopes to play down Dr. Mulder's renewed allegations.

While the Opposition newspapers in South Africa have played a major role in exposing the individual examples of misuse of funds, the real threat to the government is from within its own party ranks. If Mr. P. W. Botha can reunite the National Party, and overcome the considerable sympathy which Dr. Mulder still commands, then he is in no danger.

Meanwhile, 11 former Soweto school students were yesterday found guilty of sedition in the first major political trial directly linked to the explosive black riots of 1976. The trial was seen as a major government effort to prove the riots were started by political agitators.

Yesterday's ruling denied any attempt to confront the State through demonstrations as sedition and could provide a new weapon in the government's legal armoury to counter black opposition.

Hanoi's citizens are preparing for a long conflict. They are used to this as they constantly remind you. After all they beat the French and the Americans. But it would be wrong to say that the people like this. One senior official told me wearily: "Everyone says that war is a way of life with all we want is a long spell of peace so that we can improve our standard of living and build up our country."

Australia uranium mines blacked

SYDNEY — Three key trade unions said yesterday they would not supply labour to two uranium development projects in northern Australia.

Mr. Cliff Dolan, vice-president of the Australian Council of Trade Unions (ACTU), said the Amalgamated Metal Workers and Shipwrights Union, the Australian Railways Unions, the Electrical and Electronic Unions, decided at recent meeting to follow the ACTU's recommendation against working on uranium mines.

Workers involved in the unions are needed for construction work about to start at two deposits, Ranger and Nabalak, in the Northern Territory.

also intended to stop manufacture of mine equipment and its transport to the sites. The ACTU opposes the mining and export of Australia's 20 per cent share of the Western world's known uranium reserves because of worries about waste disposal, health hazards and the risk of nuclear weapons proliferation.

However, some unions in the ACTU oppose the policy and want their members to work on the uranium projects. In New Delhi, Mr. Atal Bihari Vajpayee, India's External Affairs Minister, said President Carter shared Indian concern about Pakistan's apparent efforts to acquire nuclear weapons capability. Mr. Vajpayee told Parliament that during his recent visit to the U.S. he had expressed Indian concern and anxiety.

Mr. Dolan said the unions

Advertisement for Middle East Trade, Jordan examines power options, and other international news snippets.

27/11/50

# It relaxes you on the M6. Impresses you on the A38. Excites you on the B4012. And attracts admiring glances in Regent Street.

The quite exceptional car we refer to is the elegant and stylish Gamma Berlina you see pictured here.

To begin with, we have unashamedly spoilt the driver and his passengers. (In particular, it is our belief that if a driver lacks for nothing, he will feel more relaxed and alert, especially after long journeys.)

The interior is extraordinarily roomy. Thick pile carpet is fitted door to door. The roof is beautifully quilted. And the seats, which can carry five adults in extreme comfort are contoured and thickly padded. In addition, they have adjustable head-rests and are covered in an elegant and luxurious cloth fabric.

The steering wheel is adjustable, the windows electrically operated and the driver's seat can be adjusted for both height and tilt.

In terms of performance, especially on major roads, the Gamma is a thoroughbred Lancia. The powerful 2.5 litre boxer engine

gives impressive acceleration when you need to overtake, with a smooth 5 speed gearbox, as well as a top speed of over 120mph. Like every Lancia, the Gamma has front-wheel drive for impeccable handling and roadholding on the twists and turns of winding country roads.

Steering is power assisted and should you meet a flock of sheep en route, dual system brakes provide exceptional stopping power. Which means that the Gamma handles like a car half its size.

Finally, we feel certain that the restrained elegance of the Gamma Berlina will not go unnoticed in the traffic jams around town.

You will be relieved to know that this car carries a very sensible price tag which will not deter even the most austere of financial directors. (You might mention too,

that the new 12,000 mile service intervals practically half servicing costs.)

If you would like to test drive the Gamma Berlina, talk to your Lancia dealer. He'll be happy to prove that the claims we make for this car are a refreshing reality. At the same time ask him about our special leasing schemes, which offer some striking financial advantages.

Or if you are eligible to purchase a Lancia free of taxes, contact our Export Department.

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### The most Italian car.

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Tel: 01-998 5355 (24 hour sales enquiry service).

\*Price includes car tax, VAT at 8%, inertia reel seat belts and delivery charges on UK mainland, but excludes number plates, metallic paint and leather upholstery.



The Lancia Gamma Berlina. £7,135.83\*



New TriStars join British Airways

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT

BRITISH AIRWAYS yesterday took delivery at Heathrow of the first of its new fleet of long-range and super-fuel-saving Lockheed TriStar airliners, fitted with the latest Rolls-Royce RB-211 engines.

Bid to stop Merrett giving up Sasse

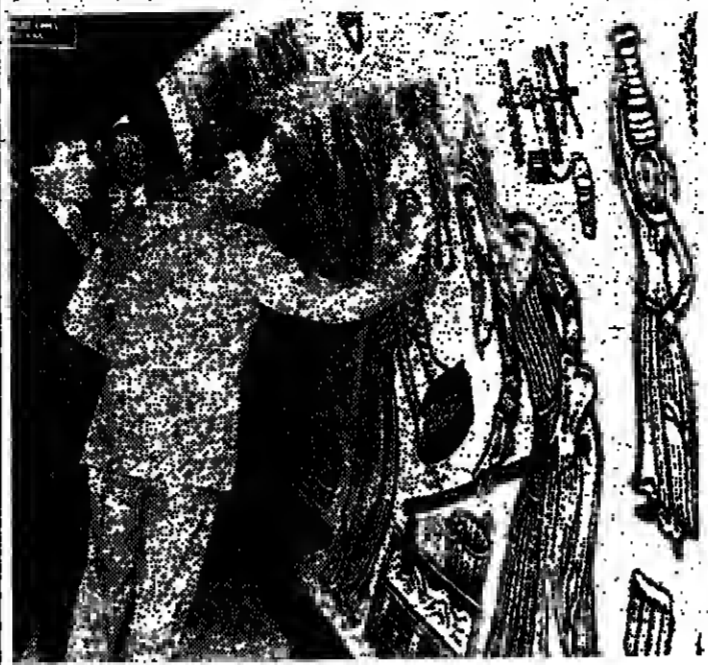
By John Moore

LAST MINUTE attempts are being made by the 16-strong ruling committee of Lloyd's of London to prevent Merrett Dixey Syndicates giving up the management of the troubled Sasse underwriting syndicate.

NEB deal verdict delayed

BY JOHN ELLIOTT, INDUSTRIAL EDITOR

A FINAL decision on whether the National Enterprise Board can go ahead with its \$2m computer peripheral deal with Control Data Corporation (CDC) of the U.S. will now not be reached for two weeks.



Green signal for Prince

LONDON UNDERGROUND signalmen yesterday called off their proposed industrial action to allow Prince Charles to become the first passenger to travel on the new £87m Jubilee Line.

Prince Charles inspected the new station at Green Park before taking the two-minute ride to Charing Cross. There he was intruded with an automatic ticket machine and was told he could use the ticket given him for the occasion again and again.

He unveiled a plaque to mark the opening of the line, which took seven years to build and runs 14 miles from Stamford to Charing Cross.

The Prince recalled his visit to Vauxhall 11 years ago when he witnessed the building of the Victoria Line.

Sotheby's buys auction house for £900,000

SOTHERBY'S HAS bought the King and Chesham auction house in Fulbourn, Sussex for around £900,000. Sotheby's has also taken over King and Chesham's subsidiary in Taunton, giving it three provincial outlets with Sotheby Bearnie in Torquay.

private buyer gave \$7,000 for a rare Francois I walnut meuble en deux corps and paid the same price for a south German figured walnut commode.

SALE ROOM

by Sir Alfred Gilbert, was bought by Katz, the London dealer, for £14,500, an auction record for this 19th-century artist. A silvered bronze figure of Icarus, also by Gilbert, was bought by dealer Jeremy Cooper, for £9,500.

Skill shortage tragic, says Brown Boveri

By Hazel Duffy

THE SHORTAGE of qualified engineering and technical staff which is causing concern in much of British industry, has been identified by Mr. J. Vaughan, chairman of Brown Boveri Kent, as a definite constraint on the company's growth.

Tesco chief attacks public services

BY DAVID CHURCHILL, CONSUMER AFFAIRS CORRESPONDENT

A STRONG attack on the inefficiency of local authorities was made yesterday by Mr. Leslie Porter, chairman of Tesco, at the Institute of Grocery Distribution's annual conference in Brighton.

frustration, humiliation and hardship among consumers." Any degree of satisfaction from most public services has an exception rather than the norm.

theme changes in consumer and employee attitudes over the early 1980s. The institute's review of the grocery industry, published at the conference yesterday, reports that grocery companies' profit margins are at historically low levels, and foresee no lessening of High Street competition.

Fiat puts Strada on sale in UK

BY KENNETH GOODING

FIAT ODAY introduces to the UK its medium-sized hatchback saloon, the Strada, which is sold on the Continent as the Ritmo. Fiat UK expects to sell between 15,000 and 20,000 Stradas a year. Last year it captured a 5.2 per cent market share of the market with 72,182 cars.

State group 'makes new oil find'

THE British National Oil Corporation is thought to have made another oil find in the central North Sea close to an earlier discovery it made last year.

Leading engineering companies win Design Council awards

BY CHRISTOPHER LORENZ, MANAGEMENT EDITOR

ONLY TWO of this year's 12 Design Council awards for engineering products and components have been won by small independent companies, a sharp contrast with last week's five consumer awards, all but one of which were scooped by small firms.

company based in Bedfordshire. The six products winners are: W. A. Dawson, of Luton, for a sheet pile threader which has been designed to make piling operations on construction sites a safer job; Monotype International, of Salfords, Surrey, for the Lasercomp System 3000 high speed phototypesetter.

for controlling powered roof supports in the ginswath mining of coal at underground GLEC Henly of Gravesend, for its Safe-T live jointing ring connector.

Advertisement for Sears Overseas Finance N.V. featuring a large figure '¥20,000,000,000' and text about 6.5% Yen Bonds Series No. 1 (1979) due March 30, 1984, guaranteed by Sears, Roebuck and Co.

NEWS ANALYSIS—ULSTER JOBS

Forklift for Mason's policy

BY STEWART DALRY

MR. ROY MASON, the Northern Ireland Secretary, made what must be his farewell appearance in the Province yesterday—and did well out of it.

that the Hyster involvement shows that last year's investment in the Province was not just "a flash in the pan."

equally interest and loans, should come from the British Government. This means £12,000 per job, and even at this level Northern Ireland has one of the most expensive job creation programmes in the world.

In the past two weeks in particular, the security problem seemed to deteriorate markedly. As for job creation through foreign investment, Mr. Mason has not secured since the De Lorean Comauv started a controversial sports car project at great cost in the British taxpayer's 1981 autumn.

Euphoria For example, the company is setting up in the Protestant Craigavon area, which is not a high unemployment area in Ulster terms, and therefore only qualifies for a 40 per cent package of assistance grants.

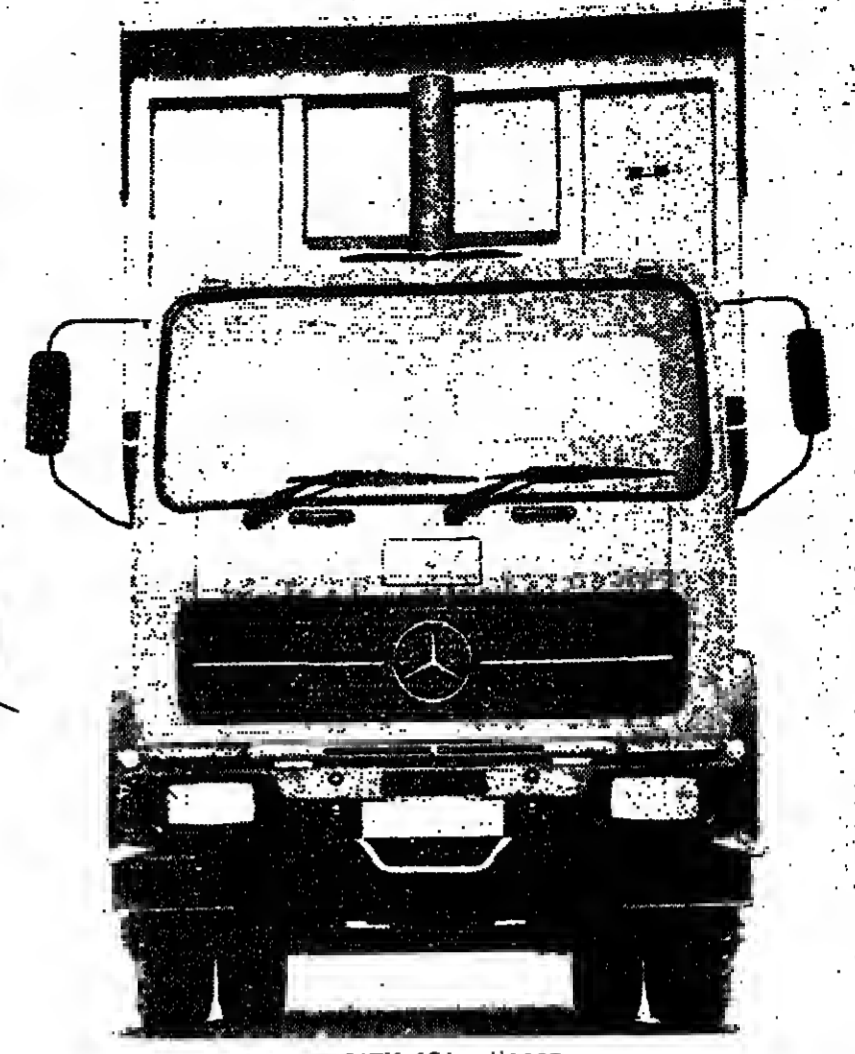
The Northern Ireland plant, which is expected to come on stream in early 1981, will manufacture a range of lift trucks for export all over the world. It seems to have been an entirely foolproof project, as the company had looked worldwide before selecting Northern Ireland.



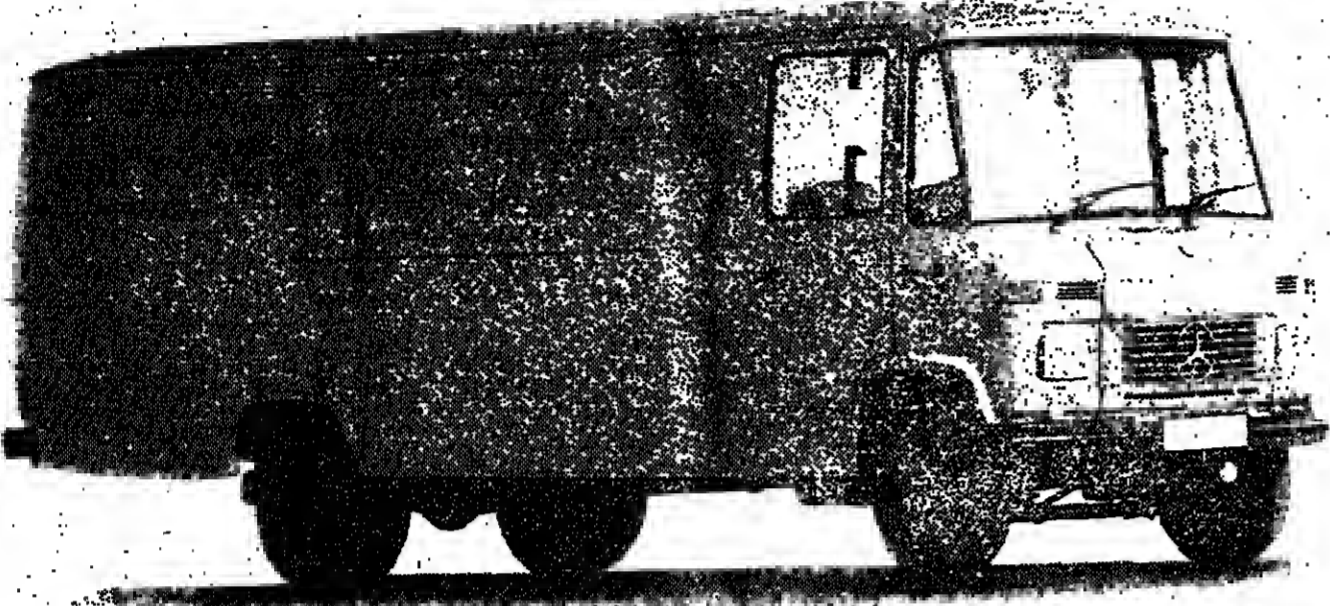
Handwritten text in a box: "Jy 11/1979"



2419K. 24 ton tipper. Haulage version available.



1617K. 16 ton tipper.



L608D. 565 cu ft load space. Three wheelbase options.

1617. 16 ton chassis cab. Three wheelbases to choose from.

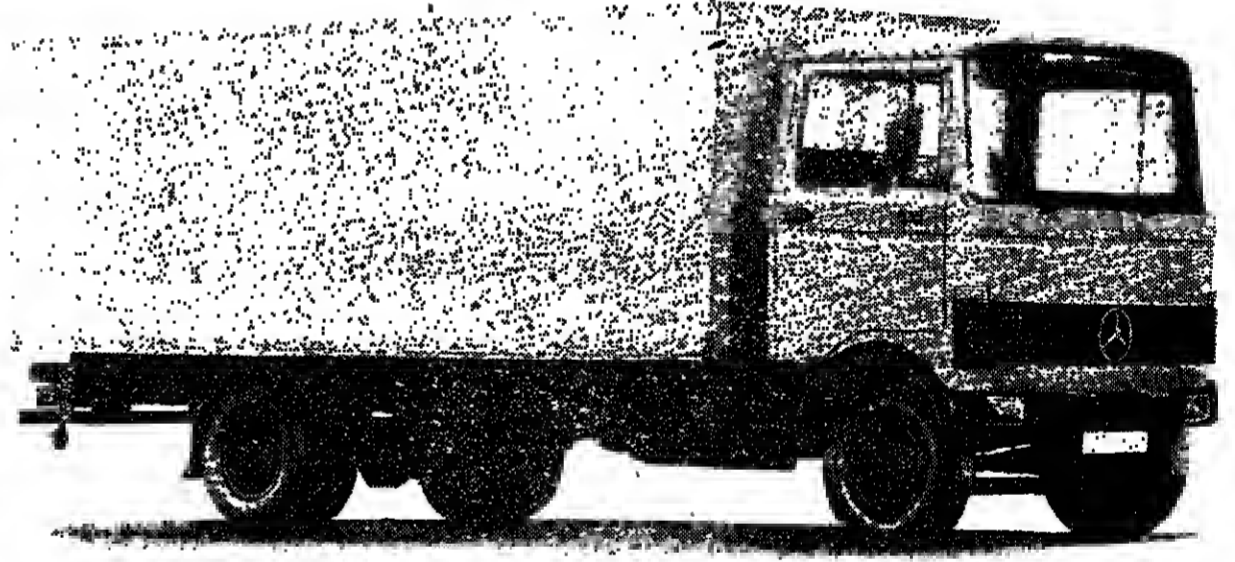


1626S. 32 ton tractor unit. One of a range of articls.

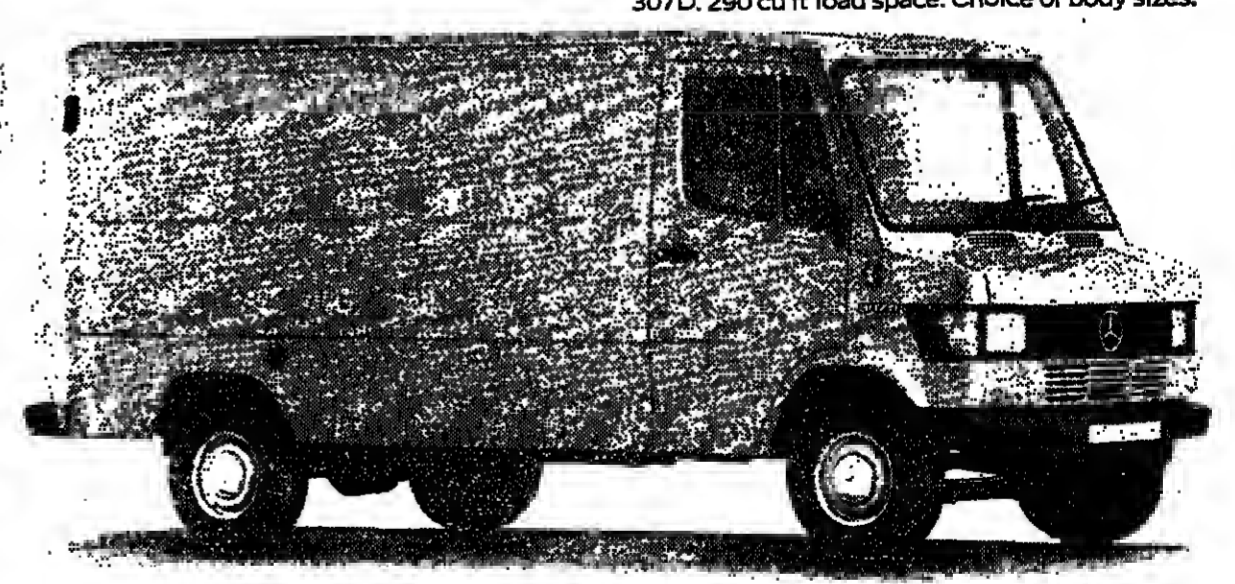
LP809. 7.5 ton chassis cab. Wide range of applications.



307D. 2 ton body payload.



307D. 290 cu ft load space. Choice of body sizes.



# FORGET WHO MAKES THEM JUDGE THEM AS TRUCKS

What's the first thing that you think to yourself when you see a Mercedes truck? Great truck but not for me? Better than I need? A bit of an extravagance? If you do feel that way, we'd like to suggest a little experiment.

Next time you have a chance, have a really good look over one of our trucks. But while you're doing it, try and forget that you're looking at a Mercedes. Just judge it for what it is—a truck.

The idea is to see if you can find anything that is a waste of money. Assess the engineering that's gone into

the chassis and think what that means in terms of durability.

Measure the performance of the engine against its fuel consumption. And check whether the gearbox and differential have the right ratios for your particular operation. Because that can make all the difference to your running costs.


Then look at the way the cab is finished, and feel how positive and solid all the controls are. If that doesn't keep your drivers happy what will?

When you've finished we're sure that you'll have a slightly different idea about Mercedes

trucks. They're well made certainly. But an extravagance? Never.

Because we don't believe in engineering for engineering's sake. Only in engineering that is strictly functional. And absolutely reliable.

The trucks above are just a sample from our range. Most are available with a choice of wheelbases and drive trains, so there's almost certain to be one to suit you. And they're backed by a parts and service organisation that is just as efficient as the trucks themselves.

**Mercedes-Benz** 









# Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

## TRANSPORT

### On-the-spot axle load checks

WEIGHWRITE has delivered six dynamic axle-weighting systems to the Department of Transport, following completion of the evaluation work on systems installed earlier in a number of important areas.

The equipment comprises a narrow weighing platform, across which vehicles are driven at speeds up to 24 mph. Data is provided via a visual register and an associated print-out facility. This permits authorities to obtain not only gross vehicle weights but also individual axle loads.

A typical weighing operation of an articulated lorry can be accomplished in 27 seconds.

Testing by DoT has been extensive and was undertaken in anticipation of statutory legislation brought into effect last September. During the

## CONSTRUCTION

### Gets the structure right

STRUCTURAL engineering calculations can be made faster and are easier to handle thanks to the introduction by Texas Instruments of a structural engineering library of programs for use with the TI 58 and 59 calculators, attached to a thermal printer.

The library of programs is contained in a solid-state software unit which is plugged into the calculator. It will significantly decrease the number of routine calculations faced by structural engineers in their day-to-day work, giving them more time to devote to more complex problems.

## IN THE OFFICE

### High volume copier

THE UBIQUITOUS microprocessor appears not once but twice in the latest high volume plain paper copier NP6000 from Canon Business Machines (UK), Sunley House, Bedford Park, Croydon CRO 0XF.

A number of advantages are claimed. For example, before each copy the voltage on the drum is checked, and that of the developer assembly (which distributes the toner) is automatically adjusted to the best value. In addition, toner level in the developer unit is kept at the proper level for constant print density, paper jams are quickly detected and signalled, failure to remove the original is similarly displayed, and for the uninitiated illuminated user instructions are provided.

**LOCAL AUTHORITY BONDS**

Every Saturday the Financial Times publishes a table giving details of Local Authority Bonds on offer to the public.

For advertising details please ring Stephen Cooper 01-248 8000, Extn. 7008



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Direct Scope Data Systems now for full information on the CTM 70 computer system, designed by experts for performance. With Scope CTM you know what you are doing to whom and at what margins. You cut costly over-ordering, under-ordering. We give you tighter credit and cash control... instant checks on order progress... accurate analysis of sales, costs, profits, turnover... breakdown by product, area, rep and customer. The system handles many further functions, including payroll, stock issues, and will expand to keep pace with your future growth. To find out more about the Scope CTM 70 system mail the coupon below or choose Sheffield (0742) 446111 (24 hr. answering service) or telex 547305.

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Scope Data Systems Ltd, Shepcote House, Shepcote Lane, Sheffield S9 1JU.

Regional offices also in London, Nottingham, Manchester and Glasgow.

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Please contact me with details of the CTM 70 system:

Name \_\_\_\_\_

Title \_\_\_\_\_

Company \_\_\_\_\_

Address \_\_\_\_\_

Tel. \_\_\_\_\_

## RESEARCH



This 35-inch bore fullway lift and swing high vacuum valve is one of the largest of its kind manufactured by Torvac at its Cambridge factory for the Royal Aircraft Establishment, Farnborough, Hants. Designed to increase a wind tunnel cross-section flow area by a factor of 4, it replaces one half the size made by Torvac some years ago.

## DATA PROCESSING

### Will work in many modes

STORAGE Technology Corporation is offering mini users a tape subsystem that allows them to operate in all three recording densities—NRZL PE or GCR—at speeds of 50, 75, or 125 inches per second.

It is the first minitape subsystem to make "tri-density" available in a single drive.

High channel rates have not been considered necessary for mini peripherals in the past, but this is no longer so. Already, approximately 70 per cent of extended installations record in GCR which allows a data density three to four times that of PE. As a result of dual-track error detection and correction, largely error-free recording is possible, even at the highest of these three densities.

## METALWORKING

### Feeds in the brass

A MECHANISED arm for loading hot brass billets into a stamping press has been introduced by Lomir International, Whiteburch, Ross-on-Wye, Herefordshire HR9 8DJ (0660 890777).

Billets ejected from the furnace pass down a chute fixed to the front end of the equipment. Each is picked up by a pair of pliers which first rotate to allow the billet to be placed in the die in the correct orientation, travel to the die in a 400 mm stroke and then descend and return to the back position.

The drive mechanism allows the arm and the press to be synchronised accurately at up to 50 strokes/min.

If the billet temperature is too low for stamping, it is measured in the chute; the arm will not cycle and the part is released into a scrap bin.

## COMMUNICATIONS

### Proceedings on demand

AVAILABLE in the UK is the Advocate II, a new 4-channel, portable recording system from Lanier, which consists of a dual cassette recording unit with automatic change-over, giving three hours continuous.

The unit has full transcribe facilities including individual channel selection. There is also an optional transcriber supplied separately. Four or more unidirectional microphones complete the system.

Designed for all multi-speaker situations ranging from board meetings to major conferences, it is capable of simultaneous recording and playback for rapid transcription so that a written record of the proceedings is available only minutes in arrears.

The recording unit incorporates a number of important fail-safe features to eliminate malfunction. Each microphone feeds a separate channel and since there are no phase heads, accidental erasure of material is impossible. A sensor signal prevents over-recording on existing material. Audible and visual monitoring direct from the recording is also provided. Automatic gain control on each channel provides a consistent level of high quality recorded sound with minimum distortion, irrespective of whether speech is loud or subdued.

As each cassette reaches completion, an automatic change-over comes into operation with a two minute overlap. After the first three hours of continuous recording—a new two original cassettes—a new cassette needs to be loaded only once in every 90 minutes thereafter.

Weighing only 17 lbs, the Advocate II recording/transcription unit measures 4 1/2 inch high and 13 inches square and can be unobtrusively located. Completely self-contained and highly portable, the whole system, which is simple to operate, can be set up by one person in less than five minutes.

Lanier Business Products, 100 New King's Road, London SW6 4LX. 01-736 0171.

## COMPONENTS

### Pneumatic circuit adaptors

BECAUSE THEY have been designed to allow much wider scope in the creation of pneumatic circuits, swivel elbow and tee adaptors also make work much easier for the fitter, says IML Enots, PO Box 22, Eastern Avenue, Lichfield, Staffs (Lichfield 54151).

Main advantage of this type of adaptor is that they can be screwed into ports much closer than is possible with fixed elbows and tees. The tubing connector section of the fitting is held stationary while the threaded adaptor can then be rotated and screwed in. An extra benefit is that the final direction of the tube outlet may be set to give the optimum pipe layout and, therefore, reduce tube stresses.

The swivel adaptors, like their fixed counterparts in the company's range, have been designed for use with compressed air systems and nylon tube, and are suitable for a maximum pressure of 10 Bar (150 lb/sq. inch) and a temperature range of -10 to +60 degrees C. Body material is brass because it eliminates problems of corrosion and porosity and ensures reliability, strength and stability over the temperature range.

## Improved range of water taps

SINCE THE old BS1010 "dimensional standard" for 1 and 1/2 inch taps has been superseded by a new British Standard setting new performance standards for fittings in this range, Armitage Shanks engineering division has redesigned existing ranges and introduced new ones, all conforming to the criteria of the new BS412/3 relating to flow rates and durability of working parts.

Manufacturers are now able to develop individual designs with specialist mechanisms without the previous dimensional restrictions; their new designs have non-rising headwork and will, says this company, undoubtedly attract sales across the medium and luxury market sector.

Included in the company's range of brassware is Nimbus (chromium plated brass body) designed for the contract, specification market where low cost, quality designs are needed. Its modern easy grip handle is said to be a particularly important aspect of elderly or handicapped people are involved.

The Sberline tap is said to be a major development for the medium priced bracket and handlebees are either in chrome or gold plated clear acrylic, or available with simulated onyx finishes.

Luxury top-range design is Starlite 2 whose latest technical features include non-rising spindles and a smooth action valve which allows very precise flow control. This has the added indulgence of real onyx handwheels on both chromium and gold plated models.

The company has also introduced a Marklah range of fittings to meet requirements in modern laboratories, covering water fittings, diaphragm and needle valves, gas cocks and remote control fittings. These are coated with an extremely hard epoxy finish making them resistant to a wide range of common acids and alkalies.

More from Armitage Shanks Group, Armitage, Rugeley, Staffs (Armitage 490253).

## MATERIALS

### Paint will resist the heat

A PROTECTIVE coating which is capable of withstanding extremely aggressive conditions, such as those produced inside gas-fired air pre-heater stoves supplying blast furnaces, has been developed by International Paint. Protective Coatings Division, 9 Henrietta Place, London W1A 1AD (01-580 6877).

The three-coat urethane-based paint has already been found to withstand the very high temperatures and concentrated acidic condensates within pre-heater stoves at a British steel plant. The result, it is stated, has been a substantial increase in blast furnace efficiency and capacity, since it is now possible to supply pre-heated air at a much higher temperature and pressure, typically 1600 degrees C at 3 bar (about 3 atmospheres).

## SERVICES

### Tailor-made fastening

REALISING the difficulty that manufacturing companies have in fabricating from stock reels and sheets the shapes they require for adhesive and insulation purposes, 3M is now able to offer a "tailoring" service at its Welsh plant.

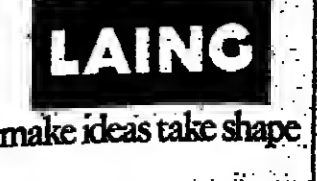
The company's Converted Products Group will design and produce precision die-cut items from most of the materials made by 3M. Typical of the items already made for specific companies are cheek insulators for fly-wound coils (a partial annulus shape that could not economically be cut by hand), a fixing "clip" for wiring, an armature residual shim for the Post Office 300 relay (also a complex shape) and an insulating and sealing gasket for an encapsulated microswitch assembly.

Apart from eliminating hand-cutting in-house, the 3M service reduces material waste and because of the consistent tolerances of cutting can improve volume production of the end product, cut rejection rates and possibly improve its performance.

The shapes that can be cut vary from simple discs to virtually any irregular pattern; the tape can be angle or laminated, and they can be supplied in reel form on an oversize liner, or in the form of cut singles. Both time and money are quickly saved when the precise die-cut shape is on tap, ready for positioning with its quick-release liner, for applications ranging from mounting and masking to insulating, labelling, holding, protecting, identifying, decorating and warning.

A similar service is now also being offered by the 3M Industrial Specialties Group in terms of joining, fastening and cushioning elements for the engineering industries. Tailor made items range from self-adhesive industrial labels and rubber feet for equipment to plastic interlocking fasteners and abrasion-resistant tapes.

More from the company at 3M House, PO Box 1, Bracknell, Berks RG12 1JU (0344 58274).



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## Marriott opens 3 new luxury hotels in the Middle East

Award-winning international hotel company opens its doors in Kuwait and in Dhahran and Riyadh, Saudi Arabia.

Marriot Dhahran Hotel—500 rooms, pool, tennis, meeting room, restaurants.

Marriot Kuwait Marina—elegant, permanently based cruise ship! 200 rooms, pool, tennis, shopping, restaurant.

Marriot Khobar Hotel, Riyadh—500 rooms, near airport, tennis, pool, restaurants.

Marriott, which already has hotels in the US, Europe, and Mexico, is now offering its distinctive brand of hospitality in the Middle East.

The flavor at the new hotels is Middle Eastern. The efficiency and service are American. And superbly Marriott.

Marriott's hotels in the US have achieved the highest occupancy in the hotel industry. The Mobil Travel Guide, the most trusted American travel guidebook, has given its prestigious "Superior" award to more hotels of Marriott than to those of any other hotel company.

For details and reservations, call our London Sales Office (01) 493-8592 or your local Supranational Hotel Reservations number.

# Marriott Hotels.

Managed by Marriott for the Saudi Hotels and Resorts Company (ISHARACCO).

THE MANAGEMENT PAGE

After last Friday's article on BAT's retailing ventures in the U.S., David Churchill examines its troubled British subsidiary

International Stores—why small is not so beautiful

WHEN Pascal Ricketts took over late last year as the new chairman of International Stores, the troubled BAT Industries supermarket subsidiary...

It is hardly surprising that he should have echoed the question asked by many others in the grocery trade. In an industry traditionally dominated by such entrepreneurs as the late Sir Jack Cohen it is argued that an experienced grocery retailer is required at the head of a supermarket operation if it is to be successful.

Change

The essence of retailing is the management of change; yet BAT's whole history has been based on a stable commodity where change can be encompassed over the long term.

Not surprisingly, Pascal Ricketts does not agree and says International is packed with experienced retailing executives. His job, he believes, is to create the organisational framework to employ these talents to the full.

WHEN THE telephone was first introduced, a writer on The Times reflected that it was of little value to England because the country had an adequate supply of messenger boys. So Nicolas Palermo, senior vice-president of Chase Manhattan Bank, recollected in a speech to members of the American Bankers Association meeting in Bournemouth last week.

many day-to-day trading decisions at an operational level. International has consequently been restructured along divisional lines and Ricketts is currently implementing a set of organisational guidelines, including establishing key committees to identify and take crucial policy decisions.

Another innovation for International is the setting up of a "think tank" staffed by specially recruited high-fliers. Their job will be to establish future trends and policies for International—and may then possibly face the prospect of putting their theories into practice.

Average size

But BAT's choice of International was open to question even then. International's main problem—and it still exists—was that it had too many small stores. In 1972 it had some 1,100 stores with an average store size of 1,400 sq ft. It has since closed several hundred of these smaller stores and acquired other slightly larger ones—giving it just over 650 at present—but its average store size is still only 3,500 sq ft.

Chasing new technology

computer industry, said Palermo. But if it eased some problems it brought with it many more—as Palermo recounted. "We made heavy expenditures in central, mainframe computer systems to handle the processing of products. These centralised systems did allow us to maintain service and delivery standards while achieving economies of scale, but the technology was complicated. Operations departments became little more than paper factories," he told the bankers.

approach was indicated. International already has a substantial new store opening programme on the stocks for the early 1980s, and a consolidation of management organisation and resources was felt to be needed.

But to a major extent, the foundations for International's current problems were laid in 1972 when BAT bought International for some £70m. The acquisition was part of BAT's diversification into areas outside tobacco, from which it earned—and earns—the bulk of its profits.

Malaise

Although International's management is still reluctant to talk in detail about the management problems of the past few years, there seems little doubt that the basic malaise was twofold: a management structure that did not clearly identify the different operating facets of the company—with a consequent inability to recognise when crucial decisions were required—and the more nebulous, but arguably more important, extent to which the problem was BAT's interference.

Redemption Notice

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investment in the long run. But BAT had decided to acquire International and International in its turn sought to remedy its small store profits with the help of BAT's money. International subsequently acquired, in 1973, the Pricerite supermarket chain, then some larger stores owned by the Budget group, and latterly, in 1977, the F. J. Wallis group—all with the aim of replacing existing small stores with larger ones acquired in the takeovers.

The strategy, therefore, that International appears to have slowly evolved has been to try to leap-frog where possible the large supermarket phase of its development and go directly from small store trading to superstores—stores that have more than 20,000 sq ft of selling space.

Guiding aim

The group policy committee is backed up by two further committees—covering property and retail trading—and then by divisional control meetings. The guiding aim is to ensure a structure whereby the important decisions such as corporate finance or product mix are reviewed regularly.

INVEST IN 50,000 BETTER TOMORROWS!

50,000 people in the United Kingdom suffer from progressively paralyzing MULTIPLE SCLEROSIS—the cause and cure of which are still unknown—HELP US BRING THEM RELIEF AND HOPE.



Pascal Ricketts (left) trying to get rid of what some call BAT's tobacco mentality.

price cuts would prove more attractive than promotions. Tesco slashed its profit margins and quickly secured a significant increase in market share—followed by almost equal success by Sainsbury.

When International finally dropped stamps and launched its own price offensive with the money saved—a year after Tesco—it was able to make little headway in the market.

Jason Crisp

Mr. Palermo said that as decreased loan growth and reduced lending spreads had increased competitive pressures, fee-based services had become a more critical source of income. Many of these services were operations-based, and, as a result, the management of operations was suddenly a critical element in a bank's ability to meet its long-range earnings goals.

International's problems were compounded by the fact that its own management structure was not right for the job.

Even before International's problems came to a head late last year—and Laurence Hill resigned—the need for a new management structure was appreciated. The divisionalised structure was introduced last summer, creating four divisions: discount stores, supermarkets, superstores, and wholesaling.

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Two other "plusses" for International are the fact that its current top management team is probably the best it has ever assembled. And also that the store's profile is gradually changing from a regional, convenience store for older shoppers, to a national chain attracting the affluent younger shoppers. But International still has some way to go to make this "new" image really effective.

The questions still remain, however, as to what role BAT will continue to play in International's fortunes. Will its influence, through Pascal Ricketts, continue to put a damper on a strong identity emerging at International? Will BAT continue to block the massive expansion avenue of future growth out of its current problems—or will it decide to go all out and acquire a major stores group such as Asda, or Tesco.

Jason Crisp

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STERLING AND THE ELECTION

BY PETER RIDDELL

THE SHARP fall in sterling in the middle of last week was blamed in part on market nervousness about a narrowing of the Tory lead in the opinion polls. There may be a simpler explanation such as a tightening of monetary policy and higher interest rates in other countries, coupled with profit-taking after the earlier sharp rise in the pound.

Misread

But it is significant in itself that foreign exchange dealers and many City analysts, believe that a Tory victory would be good for sterling, while a Labour win would depress the exchange rate. The market may, however, have misread the situation.

A continuation of current Labour policies may result in a higher exchange rate on, say, a 12 to 16 month view than if Tory promises were implemented. This is not quite as perverse as it sounds. The explanation is that the UK is now in the first and pleasant phase of the Dutch disease. Rising North Sea oil production is keeping the current account in balance or small surplus, while excessive confidence in any compensating adjustment on capital account and monetary policy is fairly tight.

Profits

The result is a strong exchange rate; inflation is lower and consumer spending is higher than otherwise, though there is a growing squeeze on company profits. This is unlikely to change quickly. If Labour returned, Mr. Healey is committed to policies aimed at securing a stable exchange rate and is sceptical about the merits of any major liberalisation of exchange controls, preferring to proceed with a deliberate and gradual weakening of the current account in spite of North Sea oil. Meanwhile sterling may remain relatively firm, and the UK's industrial base is likely to continue to be eroded.

TV Radio

BBC 1 indicates programmes in black and white. 12.40 pm News. 1.00 P. M. 2.14 Schools. 2.20 P. M. 2.55 Play School. 4.20 Animal Magic. 4.40 4.40 Tarzan. 5.00 John Craven's Newsround. 5.05 Stopwatch. 5.35 The 5.40 News. 5.55 Nationwide (London and South-east only).

F.T. CROSSWORD PUZZLE No. 3,960

Crossword puzzle grid with numbers 1-25 and letters A-Z.

ACROSS 5 Maturing a drink on top of gas (5). 6 Place in order in animals' quarters (7). 7 Self-employed journalist not bound to transmit (4-6). 10 Sow on mound, there should be money in it (5-4). 13 Nut case to sack in bombardment (9). 15 Crazy person taking prison officer to dance (9). 17 Section of F.B.I. agents appearing in television scenes (7). 19 Trumpet-call making enthusiastic supporter charge (7). 21 Acquire knowledge from Uncle Arnold (5). 22 Head of estaminet travelled to eat away (3).

The bland, unexciting industrial film

Irreversible because with failure not only will money be wasted, heads will roll. At no time, it seems, must a sponsor run the risk of upsetting anybody. This philosophy may be sensible for a wholly factual method of communication. But when a medium relies on an appeal to the emotions as well as the intellect, it must use the full powers available to it if it is to function effectively.

Arts debate

It is, of course, that old familiar wolf in sheep's clothing, the debate about the importance of form over content. Increasingly there is a tendency at industrial and sponsored film festivals to regard content as of over-riding importance, and one manifestation of this is that the juries are now dominated by subject specialists rather than film experts. Who makes the best arbiters of architecture—the people who live in the buildings or the architectural profession?

Greenhill God given ideal trip for Victoria Cup at Ascot

THERE WERE 21 acceptors at the four-day declaration stage for tomorrow's Ascot sponsored Victoria Cup at Ascot and Ladbrokes has been quick to price up the season-furlong sprint handicap which rarely goes the punters' way.

RACING

The country's biggest bookmakers make Brian's Venture, the winner of Playboy Bookmakers Newbury Spring Cup their favourite at 6-1 and offer 7-1. Perspective and Greenhill God, 10-1. Kintore, 12-1. No More and 14-1 Banco and House Guard.

Radio Wavelengths

Radio Wavelengths table listing frequencies and stations for BBC Radio London, Radio 1, Radio 2, Radio 3, Radio 4, and Radio 5.

in an industrial film for many years of plucky plunking a sense of 1950s brightness and movement where the film either fails to possess it or patently doesn't need it.

FILM AND VIDEO

BY JOHN CHITTOCK

don't say reserved on it. Cleese: "No, sir, the head waiter, he knows it's reserved, it's marked on his plan. . . You should have waited until you were shown a table." But when I came in nobody took any notice of me. "We are busy, sir."

impact on me not only because its content is strong, relevant and believable stuff, but because the characters and the environments are credible and identifiable. Unforgettable, for example, is the clever cuss who is determined to make life easy for himself and difficult for the new supervisor; even for viewers who have never been on a factory floor, the character is familiar—we have met him either in the army, the office or the pub round the corner.

Neglected

Yet even here there is blindness. Pedigree Petfoods wants dogs to behave well—and so do I—as a responsible reaction to the anti-dog lobby. The film skirts these issues and avoids the controversial emotions that make a film like this necessary. Some of these anti-dog emotions can be irritating, even neurotic, with an uncomfortable similarity to the feelings of the racist. Where is the film sponsor who is ready to tackle this subject?

ENTERTAINMENT GUIDE

Entertainment Guide listing various theatrical productions, operas, and ballets across different venues like Coliseum, Theatre Royal, and others.

Handwritten signature or mark at the bottom of the page.







## Fleet Management and Finance

For companies involved in fleet management, the question whether to buy, lease or to use hire purchase calls for complex calculations in order to compare relative costs. There is also a growing demand for specialist transport managers with broad understanding of new fleet operating techniques, changing regulations, methods of recruitment and training.

### Complex questions on costs

By David Wainman

FEW DECISIONS should be simpler than the choice between purchase, lease and hire purchase. But the decision maker needs a clear head and a thorough grasp of what his choice is all about. And in no other area is there greater scope for misunderstanding or being misled.

The facts, upon which decisions should be based, are as follows. A business which is to acquire its vehicle, or its fleet of vehicles, by outright purchase must have the wherewithal in the way of available finance. Although this does not necessarily mean that it must have cash sitting in the bank, the business must in the alternative be capable of borrowing whatever is required, from the bank or elsewhere.

The prospective purchaser therefore needs to consider the costs of this finance. He must also weigh up the question

whether using his borrowing limits in this way may circumscribe his future activities—borrowing limits always need watching, and a jealous guarding of this hard-won entitlement may be more sensible than its profligate use.

If purchase is to be the chosen route, then the tax considerations also need to be understood. Those who find it difficult to carry in their heads the detailed cash flow forecasts for their businesses (constantly updating them into the middle distance when any factor alters) would do well to commit this part of the decision-making process to paper. Few aspects of cash flow are more complex than the tax effects flowing from decisions taken.

Capital allowances of 100 per cent of cost are available on the purchase of commercial vehicles. If corporation tax is 52 per cent, this reduces the tax bill by £32 for each £100 of purchase money, but that is far too simplistic. The information really required is much more detailed.

First, is the rate of corporation tax really 52 per cent? Or is the "small companies" rate of 42 per cent the relevant one? Or still more significant, are you a small company whose profits are at a level such that the marginal rate of 65 per cent is the one against which capital allowances can be offset?

Secondly, having one's tax bill reduced by £32, or whatever, is very pleasant, but exactly when will that reduction happen? Capital allowances for

expenditure in a company's accounting period will normally reduce the liability on that period's profits—payable nine months after the period end. (For companies in existence before 1965, the interval may be longer.)

### Factor

But the factor which makes it so necessary to get out your pencil stub, and to find the answers on which you were figuring before, is that each separate tax relief has to be seen, not in isolation, but in relation to the existing pattern of profits and reliefs. The figure of 52 per cent can give a totally wrong answer if the company has not a sufficient excess of taxable profits over dividends, or has already paid over-cas tax on all its profits.

Similarly, the timing of the available relief may be significantly altered if it can be seen correctly slotted into the sequence of taxable profits and losses the company has shown and anticipates showing over the years.

Where private cars are concerned, the capital allowance position is subject to even greater misconceptions. The first year allowance of 100 per cent is not available to the purchaser, but instead he gets a writing down allowance against taxable profits for the year of purchase of 25 per cent, and in the next year of 25 per cent of 75 per cent, and so on.

Even these rules are bent where cars costing over £3,000

are concerned—the writing down allowance is given at a ceiling level of £1,350 per annum until such time as the residue of cost falls below £5,000.

But again, the "unavailability" of the first year allowance needs re-examination. The way in which writing down allowances are computed will frequently result in 100 per cent immediate tax relief, despite Parliament's intentions.

If, for instance, some other asset has been sold in the year for £4,000 more than its tax written down value (that value being zero if a first year allowance was given), then the Revenue will want to claw back the £4,000 excess allowance. But the legislation enables the taxpayer in these circumstances to offset this £4,000 against the cost of any cars purchased in the year: his avoiding the claw-back is equivalent to his obtaining immediate relief on the expenditure of £4,000 on a car, or cars.

Leasing, as an alternative to purchasing, cannot surely be as complex—or can it? Let us look.

The leasing industry recognises a distinction between operating leases and finance leases. The exact dividing line between the two is a matter of some debate—there is no statutory definition because neither tax law, nor accounting requires (yet) that the two be distinguished. But we can for present purposes concentrate solely on finance leasing.

And the word "finance" is the key. Lessors who make

available vehicles, or fleets of vehicles, to lessees are performing a financial service, and are unashamed of it. The shape of that service is shown in the table on the next page.

The table ignores tax (which will be the subject of comment below), but makes clear what the lessor regards as his function. It shows him purchasing a £4,000 car and making it available to the lessee for a two year term.

At the end of that period, the lessor estimates that the car can be sold through the second hand market for £2,000. During the lease term, therefore, the lessor seeks 24 equal monthly instalments of rent at a level to achieve two objectives.

First, he needs to recover from the lessee the full cost of the car's value, £2,000, together with interest on the unrecovered balance (columns two and three in the table).

Secondly, he needs to receive interest throughout the lease term on the remainder of the cost of the car—the residual value (column four in the table).

In financial terms, the lessor has lent this second sum to the lessee, and will not see his cash back until the car is sold off the lease at the end of the second year.

The interest rate used by the lessor in calculating the rents is shown in the table as 1.25 per cent per month, equivalent to just over 16 per cent per annum. The lessor makes his profit from the difference between the cost of his funds and this "interest

income" (usually boosted as we shall see below, by tax considerations).

The table does not make clear one vital fact which the lessee will want clarified. In some vehicle leases, the final rental payment is structured as a "balloon rent"—the lease calls for a payment not of £123.77, but of £2,125.77, then specifies that this sum is to be reduced by the amount (or a very large part of the amount) for which the car is eventually sold off the lease. The lessee is, in this case, exposed to a potential loss, or will participate in profit if the car realises less or more than £2,000.

### Protection

Other forms of balloon rent can protect the lessee against loss while allowing a profit if there is one—or vice versa.

Whether balloon rentals are or are not involved, it is worth noting two other points brought out in the table. The first rental payment is normally due at the commencement of the lease: after receiving it, the lessor regards himself as having £3,904.23 "invested in the lease."

It is on this sum that the lessee "pays interest" at the beginning of month two. To the extent therefore that columns two and three in the table show an annuity calculation, it is a 23 instalment annuity, not 24. And the lessor cannot claim with any truth that he is providing the whole of the finance for the asset.

Secondly, it is also noteworthy that the lessee can, reasonably, be regarded as having had £3,904.33 of finance made available to him by the lessor. The latter's security may be different from that of other lenders—and at present neither lessor nor lessee normally shows the transaction in his balance sheet as indebtedness—but the analogy is there, nevertheless.

Our comments earlier, in relation to the borrowing abilities of a prospective purchaser, need to be contrasted with his seemingly less restricted capacity to obtain finance through leasing, over and above his borrowing limits.

The table omits tax but this is always a very considerable element in the lessor's calculations. It is the lessor, rather than the lessee, who receives the tax allowances on the car's purchase, and through a quirk in the drafting of the legislation, he is entitled to the 100 per cent first year allowance. He regards this allowance, as soon as he receives it in cash, as reducing the amount he has "invested in the lease."

Clearly it reduces the cost of his own finance and therefore reflects in increased profitability. In a competitive marketplace, the lessor can be expected to pass some part of this benefit to the lessee in the rental terms he quotes.

But just how great is the benefit received by the lessee again depends to a significant extent upon how long after the commencement of the lease the

tax benefit materialises. Lessors can quote finer terms near the end of their accounting periods than at the beginning, because the interval to their tax date is then less.

Businesses acquiring their cars on hire purchase should also regard the transaction as a financial one. For a £4,000 car, on a 24-month contract, the outlay might be approximated by doubling the figures in columns two and three in the table.

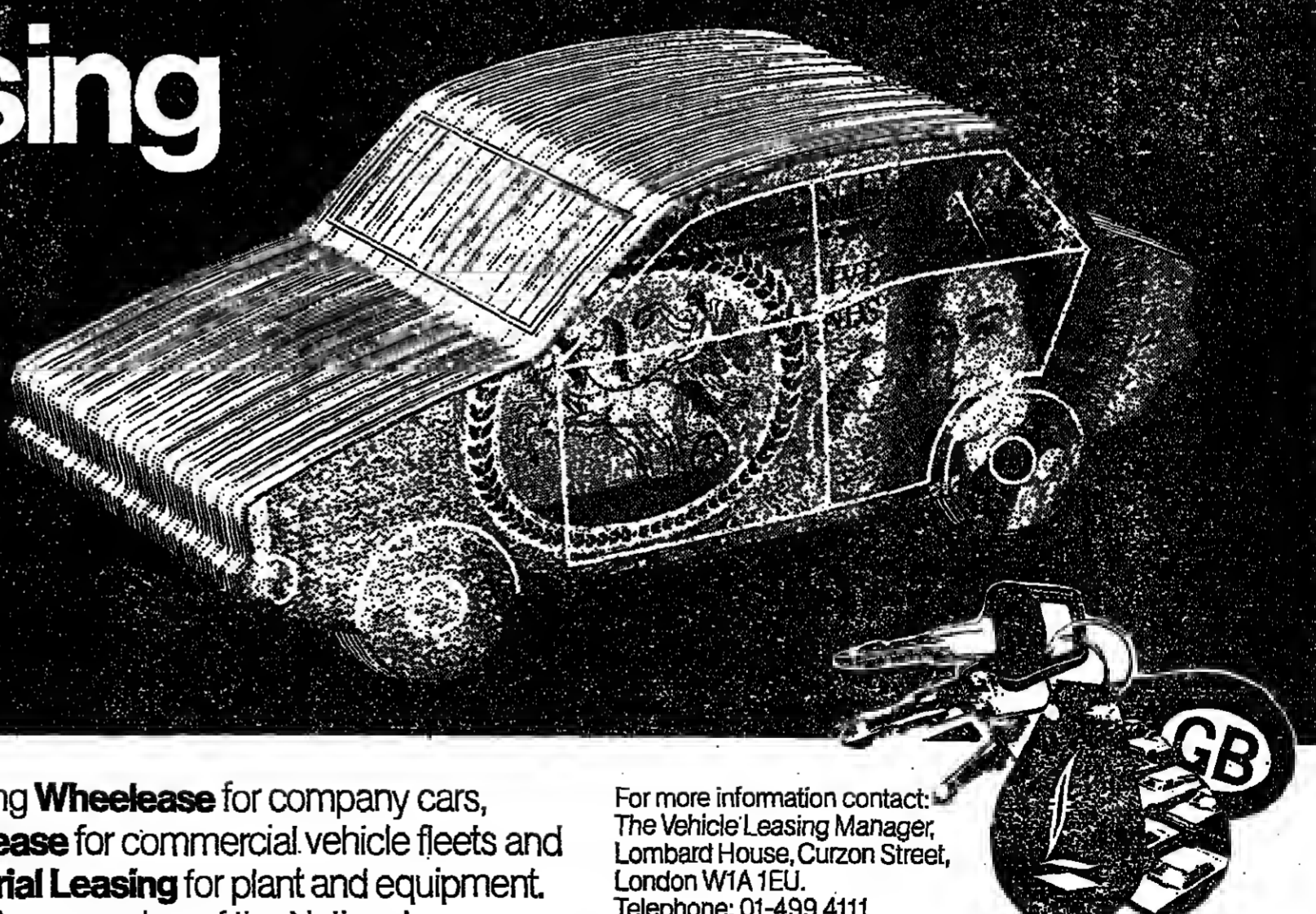
This would give an even rent of £191.54 over the 24 months but the hirer needs to be aware that governments are in the habit of attempting to control credit expansion through requirements concerning the level of initial deposits in the hire purchase market.

### Decisions

The tax position of the hire-purchaser is analogous to that of an outright purchaser. It is he, not the finance company, who receives the tax allowance—on the full cash cost of the vehicle. He also claims tax relief for the interest included in the rents he pays (although the timing is determined under a formula which gives relief in a slightly different pattern from that shown in column three in the table).

So there is nothing impossibly difficult about deciding whether to buy, to lease or to hire-purchase. All that is needed is a sequence of fiddly complex calculations in order to compare the relative costs.

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Holland should remain a member of NATO. But it called for Entland

FLEET MANAGEMENT II

Working out the fringe benefit

PAYMENT IN kind, whereby cattle, pigs, or some other form of non-monetary asset are substituted for cash...

a substantial benefit but only paying tax on a part of it. For instance, take a family saloon car which at £4,700 comfortably fits into the bracket of vehicles with an original market value of up to £8,000.

The executive's business mileage for one year is 6,000, while meandering round the countryside at weekends with his wife and children he clocks up a further 8,000.

Choice

Under the present system the scale charge, since the car is under 1,500 cc, is a mere £250. In other words, a total £250 is added on to his other salary plus other earnings on which he or she is then taxed at the appropriate marginal rates of income tax.

Up to and including the financial year 1976-77 the benefit to the employee would not have been nearly so generous. Before the provisions of the 1976 Finance Act came into effect each case was individually computed by the Inland Revenue and worked out by reference to the private mileage as a proportion of the total mileage.

Under these rules, which have since been updated, the employee's car is assessed for the purpose of his or her tax return on a fixed basis regardless of the amount of private mileage provided the business use can be shown to be more than 'insubstantial'.

The benefit was calculated by adding 12½ per cent of the car's cost when new to the total running expenses and multiplying that figure by the proportion of private usage. In our example the annual value and running costs come to £1,588 and the assessable benefit therefore works out at £997.

In spite of pressure from anxious tax accountants, the Inland Revenue has never formally defined exactly what this means. In 1976, however, guidelines issued by the Revenue stated that anyone who does 10 per cent or more of their total annual mileage on behalf of the company falls into the right category, though there are no hard and fast rules on where the dividing line is drawn.

As a result of this method of assessment the company car can be an extremely valuable perk. The individual is getting

This method of computation is worth describing not only to demonstrate the impact of the 1976 Act but because it has been retained for employees whose use of a company car for business purposes is considered 'insubstantial'.

There are three main reasons why the company car is such a generous perk to the 'substantial' user. First of all, the rates as demonstrated by the previously quoted example, are widely acknowledged to be lower than even many business people might feel justified. The original rates proposed in the 1976 Finance Bill were considerably reduced during its passage through the House of Commons largely due to pressure from the motor lobby and although they were revised last year, this was only by the order of around 10 per cent.

Secondly, it is also now widely accepted that the cost of private petrol and oil and all running expenses are included in the fixed rate of benefit, although that was not the original intention of the 1976 Bill.

There is a third reason: the employee, if he is to buy a car outright, needs a lot of cash every third or fourth year. If he acquires it on HP, he is paying 'interest' to the finance company within the monthly rentals, without getting a tax deduction for it.

It is much cheaper, easier and more tax effective to put the obligation onto the company to acquire the car by purchase or on lease.

Sensitive

This whole area of private petrol and running costs is extremely sensitive and it is vital that in all cases the company directly incurs the expenditure. The Inland Revenue, which is in any case known to be unhappy at the principle of private motoring being subsidised by the company and never originally intended the employee's own petrol to form part of the fixed rate of benefit, is therefore tightening up wherever it sees the opportunity.

There are ways of avoiding the Revenue's wrath. In the case of petrol, for example, the company should open a garage account in its name for use by the employed although to be absolutely safe, some observers feel the company actually needs to have its own petrol pump on the factory premises.

Travelling salesmen, meanwhile, cannot always get back to base on one tank, so to overcome this problem a number of companies have been known to issue credit cards in their names to individual employees.

The Inland Revenue is against this practice, arguing that this amounts to the same thing as putting cash in an employee's hand.

Mr. David Talbot, a partner in chartered accountants Dearden Farrow, feels a lot of employees and employers could be fooled by the Revenue's tough approach. 'I think that sooner or later there must be a test case on the question of credit cards,' he adds.

With a new Government the consequences of a test case of this kind could assume some importance. David Oliver of Deloitte, who also feels some form of legal confrontation is imminent, thinks that if an employee wins the test case a Tory Government would probably let things start whereas a Labour administration would be more likely to seek some change in the law.

The Labour Party is known to be unhappy about the present treatment for tax purposes of the company car.

It is well worth remembering that the Inland Revenue tables only apply to employees earning more than £5,500 in the current financial year.

The relative merits as far as the employer is concerned of the company car as an alternative to a pay increase can be particularly well illustrated at this level.



Cost-effective disposal of ex-fleet vehicles can be vital to a company. British Car Auctions, whose Enfield depot is pictured above, sells vehicles for nearly 3,000 companies as well as for many nationalised industries, local authorities and police forces

Take a company which itself is prepared to spend an extra £1,500 to reward an employee already earning £6,500. Because of income tax (at the basic rate of 33 per cent) and the combined National Insurance contribution (20 per cent) plus a possible contribution to the company pension fund, the unfortunate employee is likely to see less than half of that £1,500 officially set aside by his boss.

all salary levels are likely to be better off using the company's car rather than their own for business purposes. But where the business use is clearly considerable, say 20,000 miles a year, it may be better for the employee to provide his own car, pay all the petrol and running costs himself, and seek reimbursement at a generous rate per mile. If a rate above the RAC's recommended rate can be negotiated with the Inland Revenue the benefit to the employee could be substantial.

Tim Dickson

Advantages of leasing

STANDARD CAR BENEFITS (1978/1979)

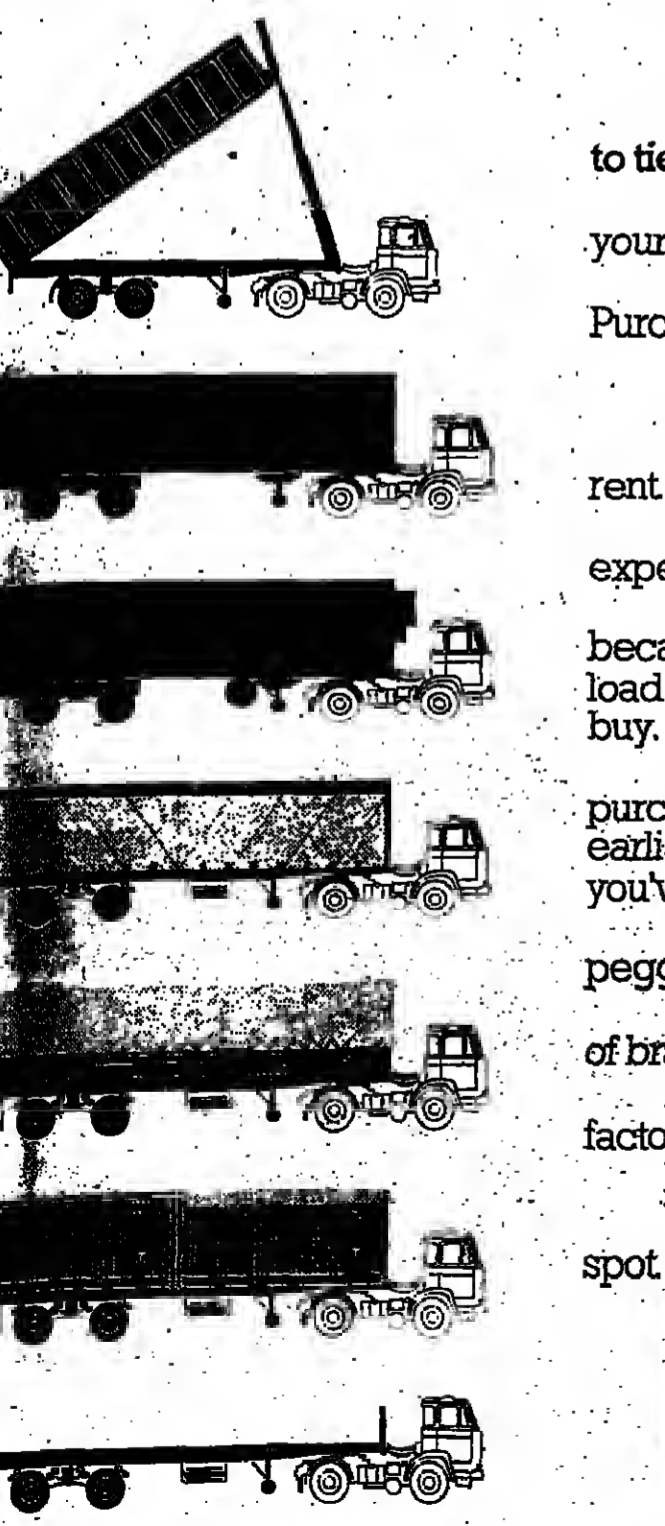
Table with columns for 'Age of car' (Under 4 years, 4 years and over) and '£' amounts for various car categories (with and without cylinder capacity).

A PUFF of blue-brown smoke, a smell of burning oil and a strange whirr clunk clunk. The top salesman's car limps off the motorway and hours are wasted not only by him but several of the sales administration staff getting the problem fixed and the salesman back on the road.

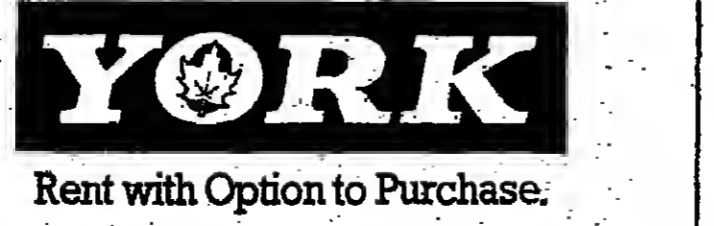
through the firm's activities to the bottom line of its profit and loss account. In a volume intensive manufacturing operation those lost hours could be a contributing factor behind a result which is a little below the average for the industry.

Wales or a managing director whose car merely conveys him to and from work. It falls within the finance director's province but does it need to be a separate little department? Where does a finance staff executive find the people he needs to run a section which will reduce costs without increasing bureaucracy?

the main these experts are small service firms — the largest, PHH Services Ltd, employs just 40 people — with an office centred around a computer or a data processing section plus a number of desks and telephones.



You need more trailer capacity. But for how long? You can't be sure. And you don't want to tie up capital. York have a plan that lets you keep all your options open. It's called the Rent with Option to Purchase Plan, or ROP for short. And it's unique to York. It works like this. To solve your immediate problem, you rent. But not in the conventional and expensive way. The ROP plan gives you total flexibility because you get an immediate increase in load capacity without any commitment to buy. And without any capital expenditure. However, should you decide to purchase at the end of the rental period — or earlier — you get back the bulk of the rent you've already paid. And the price of the trailer remains pegged at today's rate! The York ROP plan applies to any type of brand-new standard York trailer. It operates from any of York's 13 factory branches. Ring or telex now for details. You'll get the answers you want on the spot.



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CALCULATION OF CAR LEASE RENTALS

A large table showing calculations of car lease rentals over 24 months, including columns for lease term, cost of item, residual value, amount to be recovered, and lease rentals (commencement, beginning of month, and total).

As the package gets more sophisticated fleet owners simply pay an agreed monthly figure to the specialist who will maintain a full record on each car, pay all service bills as they come in, check them to ensure there are no inadvertent overcharges, monitor petrol consumption and point out which cars are dropping below expected levels. In short, the specialist will do everything but pay the insurance and registration renewals.

Terry Ogg

150120150

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rivals, and see for yourself. What's more, inexpensive parts mean low insurance groupings - another saving which mounts up when you buy a fleet.

Even the staff who run the cars can save money. The Princess and Marina, for example, with the smooth, powerful new 1700 cc 'O' Series engine, are a step up in performance and prestige from the average 1.6 litre car. Yet they remain firmly within the inexpensive 1301-1800 cc personal tax allowance class.

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Look at the cars and vans in the picture and you'll notice two things. Not only are there twenty of them, but every one is different.

Not just in their number of doors and badges, or the presence or absence of a cigar lighter. (Although the BL Cars range includes a comprehensive choice of body, engine and trim options. Every vehicle is a range in itself.)

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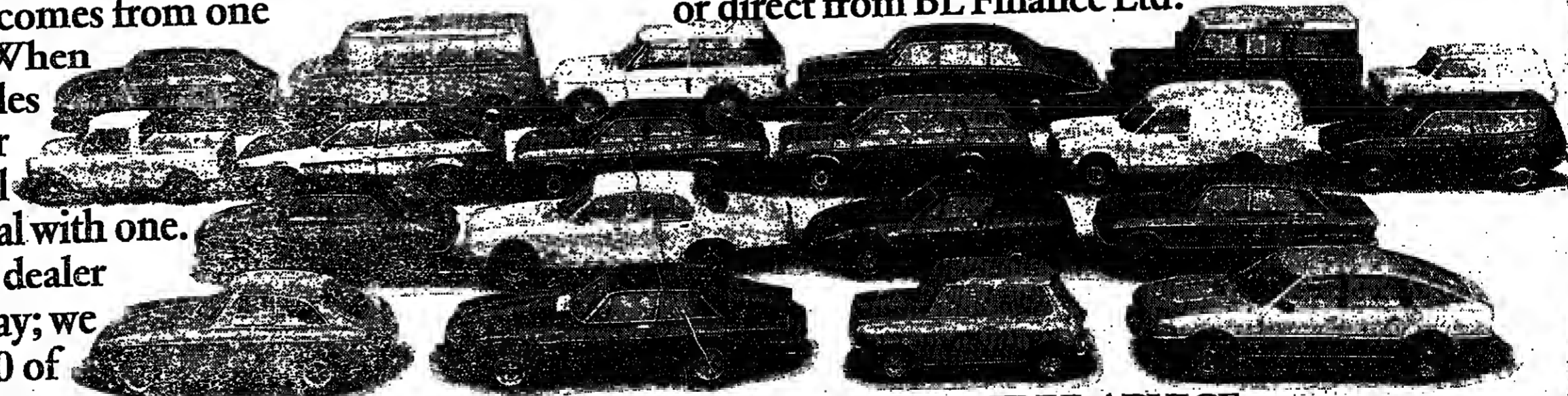
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# EEC membership a mixed blessing

**BRITAIN'S MEMBERSHIP** of the European Community has so far been a decidedly mixed blessing for vehicle fleet operators. Cross-Channel journeys by road freight vehicles have continued to grow apace, reflecting the further growth in British manufacturing trade with the Continental members of the Community—a process which set in well before British entry.

On the other hand, the successive rounds of reductions in the maximum driving hours for lorry drivers, which the industry is now experiencing, are a direct consequence of the Community's common transport rules. A further uncertainty in addition to this lies ahead following the European Court's ruling against the British Government on tachographs.

On a longer perspective of British membership, however, there are yet early days. Shorter driving hours and the compulsory fitting and operation of tachographs were the two major decisions the Six had been able to agree in the field of road transport before Britain joined the Club.

## Negotiations

They could have been raised as issues during the negotiations on British entry or during the subsequent "renegotiations" in 1975.

But, despite pressure from the industry, neither the Conservative Government in 1971-72 nor the Labour Government in 1974-75 chose to give these issues priority, or even to put them on the agenda at all. They were, implicitly, accepted as part of the price of membership—of joining the Club some one and a half decades after the original members had first set about drawing up its rules.

The position could, moreover, have been considerably worse. Transport was given, with agriculture, a special status in the Treaty of Rome as one of the "foundations" of the Community. A separate section of the Treaty was devoted to laying down the framework for the adoption of a common transport policy. Indeed, Article 3 of the Treaty which defines certain specific activities of the Community mentions only three common policies—agriculture, external commerce, and transport.

But for a variety of reasons the Six never managed to get very far in hammering out an

agreed common transport policy. Compared with agricultural policy their achievements in the area of transport were minimal.

Perhaps this was just as well. The dominant characteristic of national transport policies among the Six was dirigisme, in sharp contrast to the more liberal or market-orientated favour of transport policy in the UK (and it should be said, the Netherlands). Capacity and tariffs in West German and French road haulage are closely controlled partly in order to protect the state-owned railways, partly in the belief that road haulage is "inherently unstable"—and partly because of pressure from established hauliers who know when they are on to a good thing.

It could be argued that this tradition helps to explain why so limited progress had been made towards evolving a common transport policy. Dirigiste policies are much harder to harmonise than policies based upon a more open market approach. (The reduction in drivers' hours agreed by the Six was motivated mainly by road safety and conditions-of-employment considerations, while tachographs were seen as a way of enforcing the harmonised rules on driving hours.)

In the long run, however, a more liberal approach could prevail. Harmonisation of the detailed, bureaucratic kind which has been so characteristic of the Community in the past portends, rather than gains, political sympathy. It is highly questionable whether much of it is really necessary in the field of road transport.

It does not need an elaborate cost-benefit study to question whether intra-Community competition will be significantly distorted if a road haulier transporting materials and components to a factory in country A operates under a different set of operating rules than the haulier serving a rival factory in country B. What is more important is to ensure that cross-frontier movement in road freight is opened up to as much competition as cross-frontier trade in goods and other services.

Indeed, this was precisely the thrust of the new direction of discussions of the objectives of a common transport policy which the European Commission endeavoured to give in

1973-75. The first objective, the Commission in effect suggested, must be progressively to liberalise intra-Community road freight movement and then see what measures of harmonisation of national transport policies were really essential.

In both areas the long term aim ought to be to let competitive forces decide the pattern of services (in other words, give priority to the interests of the users). In order to ensure that the competition was fair, vehicle and fuel taxes should be set in such a way as to require road users to bear the full costs of the infrastructure they use (including external costs such as noise, pollution, and such like).

These were highly ambitious aims and the chances of the Commission winning the argument could never be regarded as high. Instead, however, of seizing the opportunity offered by the Commission's initiative, Britain—which had much to gain from the Commission's

approach—forgot good will by its dug-in-the-manter attitude to the more immediate issues of drivers' hours and tachographs (the adoption of which was inevitable once the pre-1973 accession negotiations and the 1974-75 re-negotiations had been concluded).

Implementation of the EEC common driving hours for lorries of more than 34 gross metric tons weight and buses and coaches plying routes of more than 50 kilometres is now under way. It now seems unlikely that the U.K. will win the concessions and exemptions for certain industrial and geographical circumstances which it had been hoped to achieve when the three-year phase-in period was agreed.

The next round of reduced hours is due to take effect on July 1. Lorry drivers will then be limited to a 41 hour (instead of 45 hours) continuous driving period, a 9 hour (instead of 91 hour) driving day, and weekly and fortnightly maximum driving

period limits of 54 hours (57 hours) and 106 hours (112 hours) respectively.

By January 1981, these limits will have been further reduced to 4 driving hours between rest breaks, 9 driving hours a day, 48 driving hours a week, and 93 driving hours a fortnight.

For coach and bus drivers, the next reduction will come in October 1 this year, when their maximum permitted driving hours will be cut to the limits applying to lorry drivers from July 1. The final reduction for coach and bus drivers will be the same as for lorry drivers—on January 1 1981.

In the case of tachographs, the details have still to be decided. Considering the size of the UK haulage and coach fleets—taken together, they are one of the largest in the whole Community—a fairly long-drawn out phasing-in period will be essential.

The problem is not so much new vehicles (tachographs have been fitted to new vehicles for

some time), nor those which are used on cross-Channel journeys (the fitting and operation of tachographs is already a legal requirement in the Six), but the large number of existing vehicles on the road.

Other issues the industry wants the Government to take up include the possibility of exempting vehicles for which tachographs can hardly be considered to be relevant, the scope for easing the calibration and seal-off requirements, and the position of vehicles equipped with non-EEC approved tachographs.

The whole operation will involve operators in considerable expense, even before allowing for the seemingly intractable problem of winning the unions' and drivers' acquiescence. The Government's own estimates, as given to the Foster committee, were £100m initially and £40m annually.

Lorry operators' ability to offset these cost increases would be greatly helped if the Govern-

ment were to move on the question of lorry weights and sizes. This is another issue of Community harmonisation which has been bogged down by UK intransigence.

The problem has been mainly political. The critical factor in the extent to which heavy lorries damage road surfaces (and possibly the services buried under the roads) is axle weights. The latest Commission attempt to find an acceptable compromise between the present UK maximum all-up weight of 32 imperial tons and the Netherlands' 50 metric tons, while holding close to the UK axle weight limit of 10 tons, envisaged a maximum gross weight of 44 metric tons (to allow ISO standard 40 ft containers to be carried fully loaded, which they cannot in the UK at present) and axle limits generally around the 10 metric ton mark with a limit for certain articulated vehicles of 11 metric tons.

This compromise would mean a substantial reduction in pay-

load for the operators of certain vehicles which are popular on the Continent, while permitting UK operators to carry bigger payloads in vehicles with the same physical dimensions as many already on the roads. UK truck manufacturers would also have a lot to gain from common EEC standards.

But so far the UK Government has not budged. Despite the recent leaking of the internal Departmental paper advocating a committee of inquiry as the best way forward, and the misinterpretation of this initiative by the anti-lorry lobby, the setting up of such an inquiry would seem to have much to commend it. A dispassionate assessment of the cost and benefits of increased lorry weights (including the choice between more smaller lorries or fewer heavier lorries as road freight movement grows) might help to clear away much of the emotion which clouds this issue.

Colin Jones

# Industry's fragmented structure

**THE TRADITIONAL** view of road haulage is of an industry consisting mostly of small firms. Its fragmented structure is said to be both its strength and its weakness.

Strength lies in the fact that businesses operating on a relatively small scale are far more responsive to changing circumstances and demands.

This is why the relatively few large groups in the industry are operated as decentralised congeries of semi-autonomous businesses with responsibilities delegated well down the line. Neither the State-owned National Freight Corporation, the largest road freight transport group, nor the Transport Development Group, the largest haulage operation in the private sector of the industry, have a substantial slice of the business.

The NFC, with some 20,000 trucks, 13,000 trailers, and 35,000 staff, claims to supply less than a tenth of the total public haulage market and barely a twentieth of the total UK inland freight movement.

The weakness of a fragmented structure is said to

be the industry's inherent instability. Entry is too easy—an ability to drive and the down payment on a hire purchase contract, plus an "O" or operator's licence, is all that is said to be needed. Haulage rates are too competitive; rate-cutting is rife even in boom conditions, let alone at times of recession.

**Complex**

As with most such generalisations, the truth is rather more complex. Entry has become progressively less easy and cheap as a result of the increasingly complex and expensive requirements for new haulage licences.

Instability and rate-cutting may have been rife in the 1920s when the legend to that effect was born, but the industry has weathered the post-1973 trade recession in remarkably good order with proportionately no more casualties than other service activities.

Own account operators (firms which operate goods vehicles in order to carry their own goods) were given the freedom to operate as public hauliers and

ply for other firm's traffic in 1959. Yet the available evidence suggests that they have made relatively little use of this freedom.

Above all, the industry is far less fragmented than is commonly supposed. Some 25,000 of the 46,000 or so hauliers in the industry may own only one vehicle and another 14,000 or so may own between two and five vehicles. But the 100 or so operators with more than 100 vehicles have some 11 per cent of the industry's total capacity. The 1,500 odd with 21 or more vehicles (that is, around 3 per cent of the total number of operators) control 40 per cent of the total capacity.

The trend of the past 15-20 years towards larger payload vehicles has made the industry considerably less deconcentrated than formerly. It has also helped to contain the total number of lorries on the roads. Despite a 30 per cent increase in the volume of goods traffic moved by road in the past 10 years (as measured by ton-miles—that is, weight times distance), the number of lorries (excluding vans) on the roads is 10 per cent less than a decade ago.

At the same time, the market for road freight services has become more and more segmented and specialised. The layman may imagine that one haulage service is like any other haulage service, just as a can of beans or even a motor car is virtually the same as any other. Yet in practice haulage services are increasingly heterogeneous, differentiated by route, area, load, frequency, and the standard and type of service required.

At one end of the spectrum, one can find tipping work and the movement of aggregate or other building materials to a variety of sites dotted all over the country. At the other end, there are highly sophisticated haulage and distribution services such as the movement of power station boilers and other "abnormal indivisible loads," dangerous liquids and explosives, fashion goods, household and industrial waste, refrigerated foodstuffs, maritime containers, and newly-manufactured cars.

The type of service varies enormously. Goods in transit tie up working capital. The distribution of branded consumer

goods to supermarket, out-of-town shopping centre, cash and carry warehouse, or mail order depot involves a whole range of specialised needs.

**Tendencies**

All these factors—product differentiation in size of payload, type of vehicle, and the standard of service demanded and supplied—have made the road haulage industry considerably more concentrated than the bare statistics might suggest. Similar tendencies are evident in other industrial countries irrespective of whether the State pursues a dirigiste or a liberal, market orientated approach to road transport regulation.

The growing specialisation, indeed professionalisation, of haulage services has been accompanied by a progressive tightening of the statutory conditions of entry. The modern haulier has to demonstrate—and to continue to demonstrate—that he can undertake the proper maintenance of his vehicles. He is expected to observe increasingly demanding rules governing the operation, loading and driving of his

vehicles. He has to have adequate financial resources. And if he is to remain in business he has to be able to secure maximum efficiency from his fleet despite the growing web of traffic, access, waiting, and route restrictions.

The "cowboy" operator, who flouts all the rules, may attract the publicity and give the industry a bad image. But, if the Foster committee's recommendations for tougher enforcement are adopted, the illegal operator should find conditions considerably less easy.

This does not mean that competition has been attenuated. The pressures of the past few years of recession demonstrate that. But the road haulage industry is somewhat less fragmented than is commonly supposed. The intensity of competition varies from one sector, and from one area, to another. The mobility of road transport services, and the relative ease of entry despite the tougher standards required of today's haulier, should ensure that users continue to have a wide choice of rival services.

Colin Jones

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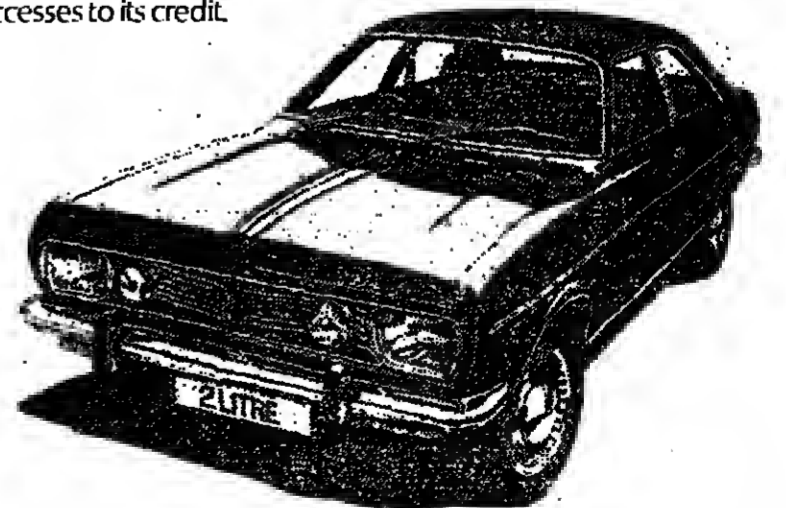
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FLEET MANAGEMENT VIII

Banks play a major role

ALL THE clearing banks are substantial lessors of both motor vehicles and plant and equipment. The leasing operations are generally carried out through each bank's finance house subsidiary, though this is not always the case. The object of the exercise is to cover the tax capacity of the bank in question by obtaining capital allowances — while making a profit.

Lombard North Central, the National Westminster Bank finance house, is probably the largest single lessor in the UK. It is heavily involved in the leasing of motor vehicles, and has an extensive branch network throughout the country. The same is broadly true of Mercantile Credit, the Barclays subsidiary, which also has a significant involvement in motor vehicles.

dominate the traditional leasing market there is growing awareness of involvement by other companies. First of all, it seems highly likely that just about every bank operating in London is now doing some leasing business. Several of these, particularly the leading merchant banks, also arrange tax shelter for a growing band of industrial and commercial lessors.

Estimates

Estimates of the size of this second lessor market vary enormously. The Equipment Leasing Association maintains that it accounts for over 80 per cent of all UK leasing activity having leased business worth £1.4bn in 1978. This suggests an industrial and commercial lessor sector with business of around £300m. On the other hand, informed watchers of the industry over the past few years suggest the E.L.A. is significantly understating the overall size of

leasing activity. One estimate is that overall 1978 leasing activity was of the order of £2.6bn. Whatever the true position is there is little dispute that the industrial and commercial lessor sector is expanding rapidly. One banker reckons that only half the potential market has yet been tapped.

Well-known names already known to be involved include Marks and Spencer, Tesco, British Home Stores, W. H. Smith, Great Universal Stores, ATV and Ladbroke's.

The clearing banks' worry about the involvement of industrial and commercial companies like these undoubtedly has an element of self-preservation about it. This does not necessarily mean that the fears are unjustified. One fear is that by becoming lessors, with the specific objective of getting tax shelter, the non-financial companies are getting involved in a business they do not know. This could lead to unprofitable business being written. More important it could lead to risks being undertaken which no bank would ever consider. By way of illustration one banker talks of a £12m 15-year lease with fixed money and tax costs which has reputedly been written by some unwary lessor.

Another fear concerns the overall impact on margins of all this new tax capacity coming onto the leasing market. This effect is already evident, and bankers admit that they do not expect to see a return to the good old days between 1973 and 1977 when the lessor's rewards were reputedly handsome.

This is where the great deferred tax debate comes in. The British tax system works on an incentive basis whereby companies are allowed, in effect, to defer tax payments of inflation provided they continue to invest at a minimum level. Once investment stops the tax bill comes in.

The problem can be seen fairly easily from the point of view of a new lessor. By leasing plant he is able to eliminate his current year tax liability. But, assuming the lease terms are sensible, that contract will turn up the same profits plus a margin a few years later. He is then faced with the question whether to lease again, and so on. Unless this lessor has set aside an appropriate amount to cover his deferred tax liability on the original lease contract he could have a nasty shock. One accountant quotes the example of a company which has not set aside deferred tax, and later finds itself having to pay tax on what are deferred

profits at a higher rate of Corporation Tax—with no money set aside to do so.

It is possible to hypothesise many more difficulties that could arise for the unwary industrial/commercial lessor. One last one concerns the position that arises if a lessee customer defaults on his obligations. In such circumstances the lessor needs to be prepared to assume the responsibilities of ownership. It might not be very pleasant for a High Street retailer to find himself with some enormous item of second-hand industrial plant for sale—especially if the market is stagnant.

Controversy

Against this background it is small wonder that there has been so much controversy in the banking industry about the need to provide for deferred tax in respect of leasing.

The collective view of the Equipment Leasing Association is that deferment is necessary for all leasing, and this has been advocated with some force by the current E.L.A. chairman, Mr. Tom Clark, head of Lloyds Leasing. Ahead of the last clearing bank reporting season

Mr. Roger Chadder, a partner in Peat Marwick Mitchell, joint auditors of National Westminster, took the unusual (but no doubt courageous) step of advocating deferment in an article in the Financial Times.

Lloyds Bank, the first to report, ignored the advice of Mr. Clark and provided nothing. This course was justified on the grounds that there is no important difference between the type of "big ticket" leasing Lloyds undertakes, and the "small ticket" (car leasing) done by other banks. Barclays, the next to report, seemed to be providing for deferred tax on its car leasing business, as did National Westminster. Most conservative of all was Midland bank which is now well-known for its cautious attitude to leasing. But that was not the end of the matter. In an apparent change of heart Sir Jeremy Morse, the Lloyds chairman, told shareholders at the bank's annual meeting that Lloyds was not necessarily committed to its present accounting policy on deferred tax for the future. Maybe Tom Clark has won after all.

Michael Lafferty

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Car hire makes merry

THE CRUNCH of splintering metal and the crackle of breaking glass on Britain's ice-bound roads this past winter have been music to the ears of the UK car hire companies. It has had them playing merry music on their cash registers.

The favourable indicators, according to the industry, are that inflation in car and fuel and servicing prices are forcing companies to look much more carefully at their fleets. And many of them are deciding to iron out the peaks in demand by renting cars instead of having them hanging around doing nothing but depreciate for much of the time.

about 500,000 people in the UK regularly hire cars, taking one out every ten times a year. (About 2m people rent a car each year.) Of these regular users, nine out of ten are businessmen—an important consideration for the national car rental companies.

is much more difficult to administer than for a franchise operation than for a company with wholly-owned outlets. Now 12 of its 141 offices offer the one-way service and this should go up to 30 by the end of 1979.

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Swan, a subsidiary of the finance house United Dominions Trust, now has about 80 outlets. While it was growing, Hertz, one of the best-known names in the business, was hustily rationalising not only in the UK but throughout Europe.

At one stage Hertz had more than 100 outlets in the UK. But non-profitable business was weeded out and today the company has about 50. Now the company maintains it is "very happy with the state of our trade not only in Britain but in the rest of Europe."

Hertz is owned by the RCA Corporation, one of the American electronics and entertainment groups—it owns National Broadcasting Company. The American influence is heavy on the business. Avis, with 84 UK outlets, is part of the Norton Simon conglomerate: Canada Dry soft drinks and Max Factor cosmetics are among its myriad interests.

Another interesting development in the trade this year has been a scheme launched by Volkswagen (GB), the Leorn subsidiary which imports VW and Audi cars to the UK, which enables its dealers to operate in the car rental business.

K.G.

Advertisement for HARTWELLS GROUP (CONTRACTS) LIMITED, featuring a map of the UK and a form for requesting information on contract hire services.

International routes

PROSPERITY ON the cross-Channel trading routes marked the bright spot in an otherwise dull and difficult international haulage market over the past year.

some anxiety for the next moves by other European countries, whose territories are crossed by international hauliers en route for the east. Switzerland is one country which may consider introducing high transit taxes.

Certainly the debate about the role the visiting haulier should play in a foreign nation's road development programme has already started to warm up. Within the European Community, the debate has begun about ways of reassessing the system for charging for use of Europe's inland waterways.

The West German Government is also known to be concerned about the way lorries from other countries impact upon the local environment and the financial consequences are causing concern.

Energy needs

ENERGY IS one of the road transport and distribution industry's greatest strategic problems. Fuel conservation may delay the day when the oil runs out but the major challenge facing the industry and Government is the search for alternative fuels to power the lorry into the 21st century.

cult to reduce the fuel consumption of diesel-engined medium and heavy commercial vehicles than it is to reduce fuel consumption in petrol engine vehicles. Nevertheless, design changes to heavier diesel-engined lorries could give a 15 per cent improvement in fuel consumption on a new vehicle in the comparatively near future although it is suggested that the improved vehicles would not be fully operational for 10 to 15 years.

cab-roof deflector and an "air dam". In a rigid truck configuration, the three and fuel savings were slightly lower.

Controversial

The Council also raised the controversial subject of lorry weights arguing that an increase in maximum gross weight from 32 to 38 tons would not cause any greater damage to roads but fuel consumption could be 10-20 per cent better.

Devices to reduce aerodynamic drag and research into more advanced diesel engine ignition systems were also examined while the Government was urged to promote research and tests using electric batteries, for powering vehicles, especially light vehicles, as an oil conservation measure.

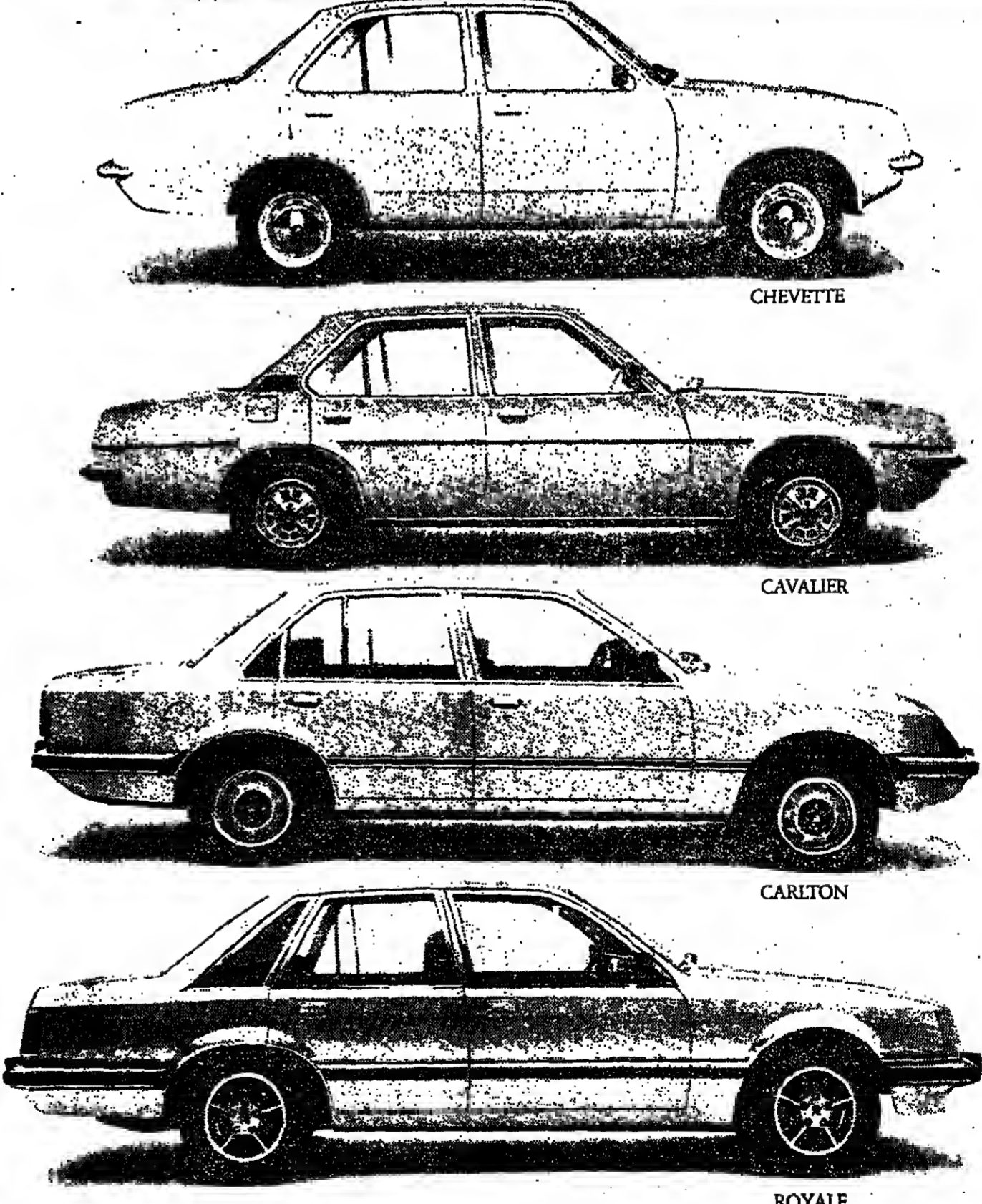
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Battle among car producers

YOU MUST have noticed that BL, the former British Leyland, has been spending considerable sums recently on advertisements which have spelled out the group's importance to the UK economy.

Government via the National Enterprise Board, its major shareholder. And with an election in the offing it made good sense to let the politicians know why BL should be treated generously.

country's only major vehicle exporter." Not everybody agrees with Mr. Horrocks' point of view. For example, Mr. Richard Martindale, director of marketing for BSG International, the motor components and automotive retailing group, maintained recently that the British must stop thinking that "imports" is an ugly word.

Specialist groups

RISING COMPETITIVENESS and overcapacity in the general haulage sector of the road transport industry, with its annual turnover of £1bn, has led to the rapid development of specialised services.

standing charge includes the cost of vehicle depreciation, excise licence, operator's licence, insurance, body maintenance, washing, delivery charges, driver's wages, overheads and administration, garaging and the servicing of profit and capital.

The UK has nearly 20 car assembly plants and the majority are not owned by the "big four", to use the phrase Mr. Horrocks deployed.

Many of the services have proved to be highly popular and profitable for haulage operators as the result of identification of a need and the investment in purpose-built, single function equipment or specialised services.

The investment needed to build up a fleet of these specialist tanks is enormous. Unisped Intermodal, which is part of the SPD group of Unilever Transport UK, owns 200 bulk liquid and powder tanks.

BL Cars splits itself these days into two distinct operations. Austin Morris, which has assembly plants at Longbridge and Cowley, makes the Mini, Allegro, Marina, Maxi and Princess.

There have also been other specialist developments, in the financing of haulage services. One of the most important developments has been the rise of contract hire services to a £400m turnover industry in the UK last year.

The market in Britain for these bulk liquid tanks is highly competitive in the face of the current overcapacity in this sector. Unisped Intermodal estimates that there are now between five per cent and 10 per cent more bulk liquid containers than the market has business for.

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

Contract hire provides the company which would have made a direct purchase if its capital resources had been in better shape. The company contracts to use vehicles for a period which would normally be the life of the equipment.

There is still greater overcapacity in the tractor and trailer sector of the bulk powder and liquid haulage market where there are up to 25 per cent more units than the market can use.

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

British Road Services owns the UK's largest contract hire fleet, with 4,000 vehicles and the proportion of the group's turnover which arises from contract hire is increasing.

There has been a particularly high growth in the use of vehicles for transporting powders and liquids. The

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

BL's scheme for distributors

WHOLESALE Vehicle Finance has had a remarkably smooth start in life. Launched at the beginning of February, it should be covering the whole of the country by the end of next month by which time all BL's distributors and main dealers—over 600 in all—will be within its network.

for they have also taken on a contingent liability in respect of that part of the stock in their showrooms which is being financed by WVF. That is a risk which banks will obviously take note of when it comes to looking at a company's overall financial position.

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

More than half BL's distributors are already in the scheme. And something like £60m of funds are currently being provided by WVF to BL in order to finance showroom stocks.

Whatever the longer term outcome, the introduction of WVF certainly seems to have helped to boost the morale of the BL distributor network, which was in a very shaky state a year or two ago.

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

The next major task is to extend the operation through the distributors and main dealers down to the retail dealers which they in turn supply.

Richard Lambert

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

WVF has already had a big impact on the balance-sheets of the distributors, running to several millions pounds in some cases.

OLD SCHEME

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

This money is now being released from the deposits. Of course it does not follow that the distributors' overall cash balances will be automatically increased by a similar amount.

NEW SCHEME

DeLorean Motor Co. is setting up an assembly plant at Dunmurry, West Belfast, to make the DMC-12 sports car primarily for the U.S. market.

A new company, Wholesale Vehicle Finance (WVF) is set up as a partly owned subsidiary of the National Enterprise Board. Initially, £100m of funds are available to it, including £12m of shares and convertible loan stock, and an acceptance credit facility of £84m.

Advantages: BL has access to more finance than it did under the old arrangement. As a result, its cash balances rise by £20m or more.

VEHICLE LEASING AND CONTRACT HIRE. Is it cheaper to lease or buy on HP? What is the exact tax position?

Handwritten signature or mark at the bottom of the page.





Handwritten note: J.P. 1.50

Companies and Markets

UK COMPANY NEWS

Transport strike holds back Tootal to £21m

WITH THE transport strike and other outside disputes having a serious effect on UK operations in January, Tootal, the thread and textile group, reports pre-tax profits marginally lower at £21.1m compared with £21.7m for the year ended January 31, 1979.

lower in the current year—in the £10m to £12m range. The directors explain that of the increase in interest charges, £1.3m related to Bradmill arising both on borrowings to finance the investment and the group share of Bradmill's own borrowings.

At the interim stage profits were down at £8.04m (£8.84m) but the directors said that better order books indicated improved profits for the rest of the year. The directors state that without the effect of the strikes there was an encouraging improvement in the group's UK operations in the second half.

Ladbroke hearings are set for June 14

THE HEARINGS of applications by the Ladbroke Group for renewal of its London casino licences start today but will be adjourned to June 14 said Mr. Cyril Stein, the chairman, introducing the company's 1978 annual report yesterday.

Mr. Stein repeated his earlier statements that the police objections were on the grounds of alleged "technical breaches" of the law and that his legal advisers thought they could be overcome successfully. He refused to say what the alleged breaches are.

Harris & Sheldon sees progress

GIVEN a reasonable trading background Mr. J. D. Miller, chairman of Harris and Sheldon Group, is forecasting a year of further progress in 1979. Prospects for Antler (luggage), which continues to further its position despite foreign competition, indicate more growth.

AS EXPECTED, second-half profits of Scottish Heritable Trust exceeded those of the first six months, and 1978 finished with the taxable surplus well ahead at £1.09m compared with £668,987 previously.

Wellco up to £0.37m midway

TAXABLE PROFITS of Wellco Holdings, electrical distributor and manufacturer, rose from £291,393 to £365,313 in the six months to December 31, 1978, on higher turnover of £4.16m compared with £3.53m.

Bemrose now forecasting modest rise

Mr. David Wigglesworth, chief executive of the Bemrose Corporation, warns that although significant profit advance that had been anticipated for 1979 will now be a more modest one.

Scottish Heritable tops £1m

AS EXPECTED, second-half profits of Scottish Heritable Trust exceeded those of the first six months, and 1978 finished with the taxable surplus well ahead at £1.09m compared with £668,987 previously.

Mole's second half loss irregularities shown

CONTRARY TO the midway forecast of continued progress M. Mole and Son, maker of hand tools, ran into a loss of £48,887 in the second half of 1978. The directors also reveal that during the preparation of the parent company's accounts for the year serious accounting irregularities became apparent.

Adjustments to the accounts are as follows: Over valuation of stocks and work in progress £98,523 (£96,425); adjustment to debtors and to creditors £23,760 (£23,760); accumulated losses attributable to minority shareholders of a subsidiary £25,102 (£17,171); and deferred tax balance—no longer required nil (credit £43,205).

BLDG. SOCIETIES TO MERGE

Members of the South Shields-based Nelson and Premier Building Society have agreed to the proposed merger with the Sunderland and Shields Building Society. Subject to confirmation by the Chief Registrar of Friendly Societies the merger will take place on July 1.

£0.64m profit downturn at Clyde Petroleum

MINING LOSSES and no petroleum product sales in Ecuador this time were mainly responsible for the fall in profits at Clyde Petroleum in 1978. Pre-tax profits were down from £1.65m to £1.04m, on higher turnover of £15.08m, against £11.23m.

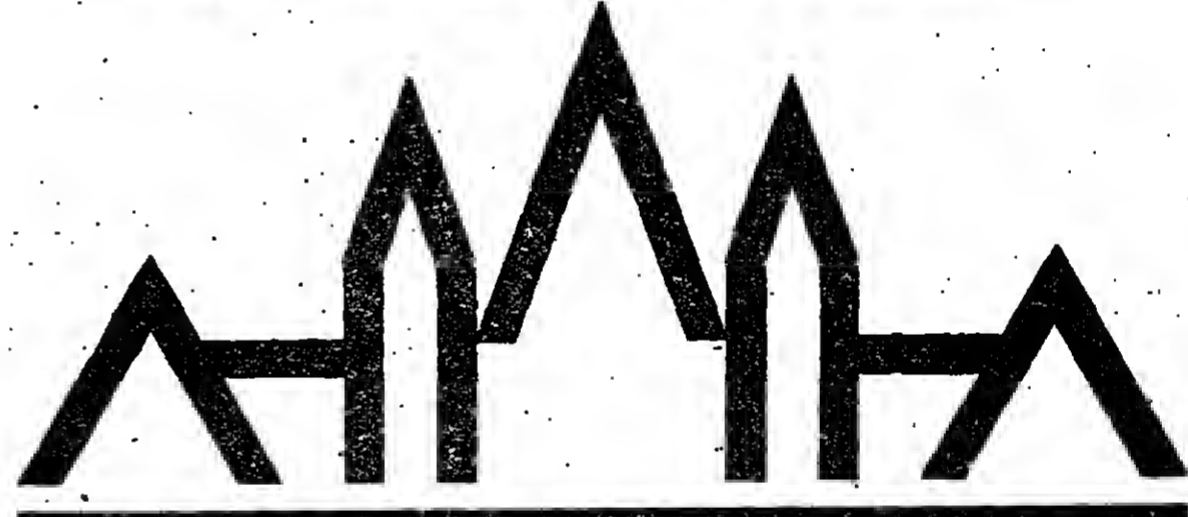
£640,000, the book value at December 31, 1978, was £268,000. He says that, in the U.S., problems still have to be overcome with the group's coal mining subsidiary. But the market position is expected to improve, which should help the Board to decide whether or not to continue U.S. coal mining on a long-term basis.

Caledonian Airways expansion

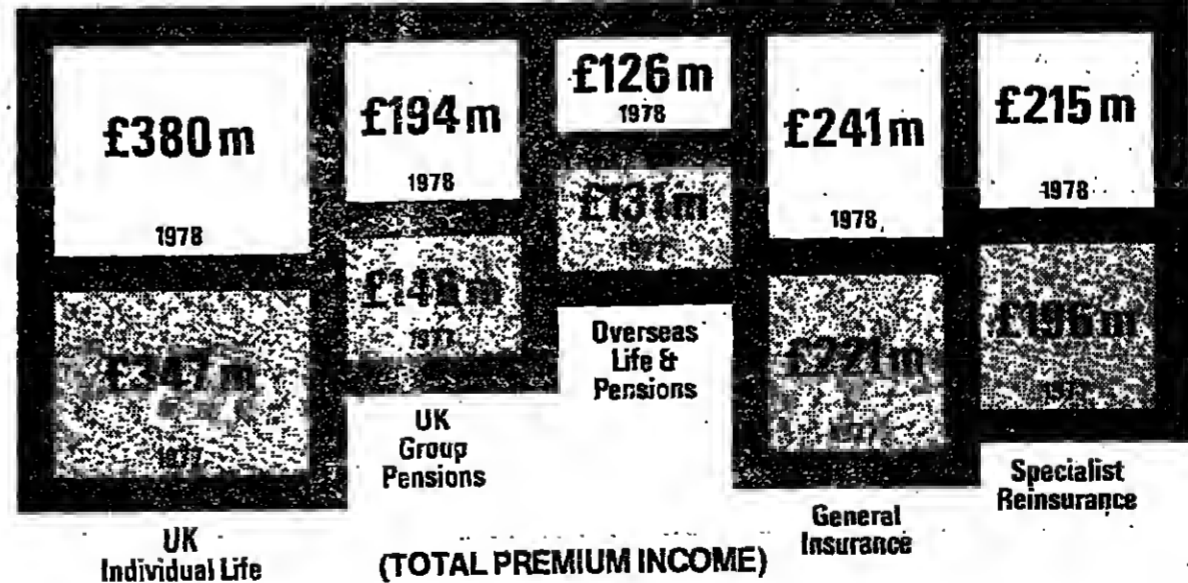
The Caledonian Airways group, which includes British Caledonian Airways, earned a record trading profit of £13.3m for the year to October 31, 1978. This was over £3.8m more than in the previous year. Total group revenue was nearly £177m, more than £18m up on the previous year.

The group comprises British Caledonian, Blue Sky Holidays, Caledonian Hotel Management, Caledonian Air Motive, the Scottish-based aero-engineering company which will start trading in 1980. Last week, the group bought Ferranti Helicopters. British Caledonian Airways itself earned a trading profit of over £9.9m, on a revenue of over £163m. It carried 1.9m passengers, of which nearly 1.5m were on scheduled services.

From business built on these foundations we shall continue to grow.



PRUDENTIAL CORPORATION



POINTS FROM THE CHAIRMAN'S STATEMENT

The Group's results are presented for the first time as those of the Prudential Corporation Limited, which became the holding company of the Group on 29th December 1978. On this date your shareholdings in The Prudential Assurance Company Limited became shareholdings in Prudential Corporation Limited.

Rates in both cases have been increased. Underwriting losses on our domestic property account were reduced, but remain high, and measures are in hand to improve matters. Elsewhere the picture was better. The net profit from general business was 56% higher at £16.2m. Much of this improvement resulted from better results at M & G Reinsurance. The overseas general business of Prudential Assurance again showed an underwriting profit.

We are, however, of the opinion that it would be inappropriate to legislate on this subject in the manner which has been suggested. It is not the non-executive quality which is important, but the quality of independence. It is impossible to compel unwilling companies to appoint non-executives with the required independent cast of mind.





Companies and Markets

INTERNATIONAL COMPANIES and FINANCE

NORTH AMERICAN NEWS

Ashland Oil opens year with 75% income boost

BY DAVID LASCELLES IN NEW YORK

ASHLAND OIL, the major independent which has undergone a sweeping restructuring in recent months, reported sharply higher earnings for the first quarter of this year. Net income went up 75 per cent, from \$15.5m last year to \$27.2m in the first three months of 1979.

Alaskan flow lifts Arco

LOS ANGELES — Boosted by 50 per cent higher production of oil from Alaska's North Slope, Atlantic Richfield Company (Arco) reported net income in the first quarter of 1979 61 per cent higher at \$242.2m or \$1.08 a share compared with \$152.3m or \$0.62 a share last year.

CANADIAN OIL INDUSTRY

Profits sought for reinvestment to develop new energy needs

CANADA'S MAJOR oil companies, all with large investment plans for the next few years, are recording impressive profits from current operations. However, they are not changing all the way to the bank because even with first quarter earnings increased by an average 20 per cent from last year, the companies say much more money is required to develop Canada's energy needs.

FT INTERNATIONAL BOND SERVICE

The list shows the 200 latest international bond issues for which an adequate secondary market exists. For further details of these or other bonds see the complete list of Eurobond prices published on the second Monday of each month.

Table of international bond issues with columns for Issued, Bid, Offer, Day, Week, Yield, and various bond details.

Earnings advance at McDonnell Douglas

By Our Financial Staff

RESULTS for the first quarter at McDonnell Douglas, a major supplier to the U.S. air forces, indicate that the group is well on the way to the highest profit totals expected for this year.

MCI files second suit against AT & T

WASHINGTON — MCI Communications Corporation has filed a second anti-trust action against American Telephone and Telegraph Company (AT & T), charging monopolisation of the \$25bn a year long-distance telephone market.

Strong first quarter gain at Consolidated Bathurst

BY ROBERT GIBBENS IN MONTREAL

CONSOLIDATED BATHURST, the major Eastern Canada pulp and paper and packaging group controlled by Power Corporation of Canada, earned \$18.7m or 80 cents a share in the first quarter of 1979 against \$15.2m or 69 cents a share in the first quarter of 1978.

MEDIUM-TERM CREDITS

EDF to raise \$700m on fine terms

BY JOHN EVANS

THE two-year fight by the American banks to resist the steady international erosion in lending margins in the Eurocurrency market appears to be largely over, judged by the latest \$700m borrowing planned by Electricite de France, the French State energy concern.

into account normal amortisation which reduces the average loan life to 10.5 years. In comparison, another French agency, Caisse Nationale de Telecommunications, arranged a similar \$360m 10-year standby earlier this year, with a margin commencing at 0.75 per cent for an initial three years, later rising to 0.5 per cent. In the event of this loan being drawn for a protracted period, however, CNT was committed to pay 0.5 per cent.

CANADIAN NEWS

Strong first quarter gain at Consolidated Bathurst

CONSOLIDATED BATHURST, the major Eastern Canada pulp and paper and packaging group controlled by Power Corporation of Canada, earned \$18.7m or 80 cents a share in the first quarter of 1979 against \$15.2m or 69 cents a share in the first quarter of 1978.

EUROBONDS

Uncertainties on interest rates hit dollar sector

BY OUR EUROMARKETS STAFF

EURODOLLAR BONDS eased up to 1/2 point in slow trading yesterday, as European markets absorbed the uncertainties surrounding an apparent new tightening in the U.S. Federal Reserve's monetary policy.

AMERICAN QUARTERLIES

Table of American quarterly financial data for various companies including Ballymore Gas and Electric, Champion Spark Plug, etc.

BNP Sustained growth and development. Extracts from the Statement by the Chairman, Sir Patrick Reilly, G.C.M.G., B.A.E. Includes a bar chart showing a ten-year record of growth.





CURRENCIES, MONEY and GOLD

Companies and Markets

WORLD VALUE OF THE POUND

The table below gives the latest available rate of exchange for the pound against various currencies on April 30, 1979.

Exchange in the UK and most of the currencies listed is effectively controlled and the rates shown should not be taken as being applicable to any particular transaction without reference to an authorised dealer.

Abbreviations: (A) approximate rate, no direct quotation available; (F) free rate; (P) based on U.S. dollar parity and going against dollar rate; (S) member of the sterling area other than Scheduled Territories; (T) tourist rate.

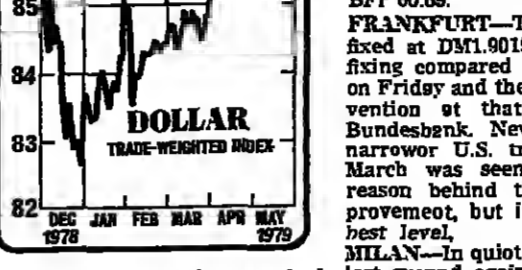
(D) basic rate; (B) buying rate; (R) bankers' rate; (C) commercial rate; (M) convertible rate; (N) financial rate; (S) exchange certificate rate; (T) tourist rate; (U) official rate; (W) selling rate.

Table with columns: PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING, PLACE AND LOCAL UNIT, VALUE OF £ STERLING. Lists various countries and their exchange rates.

Sterling firm

Sterling improved quite sharply in yesterday's foreign exchange market, although trading was not particularly heavy.

Against the dollar sterling regained its best level of the day at \$2.0735. By the close it had eased back a shade to \$2.0685, a rise of 1.4c from Friday's close.



However by noon the rate had improved to \$2.0575 and with demand increasing after US centres opened the market, sterling climbed to its best level of the day at \$2.0735.

The dollar showed a firmer trend against most currencies, and discounts apply to the U.S. dollar and net to the individual currency.

THE POUND SPOT AND FORWARD

Table with columns: April 30, Day's spread, Close, One month, % Three months, % Six months. Shows pound spot and forward rates.

THE DOLLAR SPOT AND FORWARD

Table with columns: April 30, Day's spread, Close, One month, % Three months, % Six months. Shows dollar spot and forward rates.

CURRENCY RATES

Table with columns: April 28, Bank rate, Special Drawing Right, European Currency Unit. Lists various currency rates.

CURRENCY MOVEMENTS

Table with columns: April 28, Bank of England, Morgan Guaranty, % changes. Shows currency movements.

OTHER MARKETS

Table with columns: Apr. 30, £, \$, Note Rates. Lists other market rates.

EMS EUROPEAN CURRENCY UNIT RATES

Table with columns: Currency amounts, % change, Divergence. Lists EMS currency unit rates.

EXCHANGE CROSS RATES

Table with columns: Apr. 30, Pound Sterling, U.S. Dollar, Deutschmark, etc. Lists exchange cross rates.

EURO-CURRENCY INTEREST RATES

Table with columns: Apr. 30, Sterling, U.S. Dollar, Canadian Dollar, etc. Lists Euro-currency interest rates.

INTERNATIONAL MONEY MARKET

Fed funds higher

The Federal Reserve injected funds into the banking system in New York yesterday by way of overnight repurchase agreements.

UK MONEY MARKET

Large assistance

Bank of England Minimum Lending Rate 12 per cent (since April 5, 1979).

LONDON MONEY RATES

Table with columns: Apr. 30 1979, Sterling Certificate of deposit, Interbank, etc. Lists London money rates.

GOLD

Firmer trend

Gold improved by \$1 1/2 ounce in the Loodoo bullion market yesterday to close at \$246.967.

UK MONEY MARKET

Large assistance

Bank of England Minimum Lending Rate 12 per cent (since April 5, 1979).

LONDON MONEY RATES

Table with columns: Apr. 30 1979, Sterling Certificate of deposit, Interbank, etc. Lists London money rates.

MONEY RATES

Table with columns: NEW YORK, Pounds Rate, Swiss Franc, etc. Lists money rates.

FRANCE

Table with columns: Discount Rate, Overnight Rate, etc. Lists France money rates.

JAPAN

Table with columns: Discount Rate, Overnight Rate, etc. Lists Japan money rates.

Foreign exchange. We deliver Competitively. Test us. Midland Bank International.

LONDON UNITED INVESTMENTS LTD. Dividends and Earnings per Share up 26%. Turnover 18,749, Operating profit 4,137, Insurance 94, etc.

EUROBONDS. The Association of International Bond Dealers. It will be published in an eight-page format on the following dates in the remainder of 1979: May 14, June 12, July 9, August 13, September 10, October 15, November 12, December 10.

SENIOR EXECUTIVES. If you are in the job market now - we are here to help. Percy COUTTS & Co. 01-839 2271.



THE JOBS COLUMN

Refreshing start for Resource Exchange

BY MICHAEL DIXON

"ANOTHER 17 gin and tonics, please, three whiskies and a dry ginger, four light ales and a double orange juice," I said.

however, that if he was going to be able to do the work for which he actually gets paid, the Resource Exchange would have to have its own organisation.

my fault. People who write for a living have a tendency to be somewhat unclear about what they mean when they speak, and I am evidently no exception.



The four volunteers are each taking about five potential projects and are doing their stuff on behalf of the exchange on a payment-by-results basis.

audience. There should be little difficulty, I feel, in fulfilling that request.

So began, for me at least, the inaugural meeting of the Resource Exchange—the still largely notional comprehensive market intended to promote economic activity by fostering contacts among people with various kinds of resource.

So on March 6 this column appealed for offers of unpaid, expert helpers to take part in a brainstorming session aimed at sorting out what kind of an organisation was needed.

Another development is that Mr. Bretherton has taken up the offers of four senior executives, who although engaged in various activities have time to spare, to act as catalysts in generating profitable projects from resources already on the exchange's index.

How it will look and who will publish it are as yet undecided, but the format will consist mainly of a classified listing of the various resources on offer. There is a snag of course. It is that while resources submitted for inclusion in the newsletter will be filtered, the exchange and its agents would be unable to guarantee the genuineness of all offers made.

A third development, specifically requested by those at the meeting, was a regular newsletter to be available at an economic price to all wishing to be associated with the Resource Exchange.

Finally, some three hours after the initial gin-buying, the 50 volunteers agreed to go away, think carefully, and then write to say how much time and/or other contributions they were prepared to give, not as resources on the "comprehensive market," but to the further development of the exchange itself.

The scheme grew, as regular readers will know, out of a chance contact between Michael Bretherton, of Right Match International, in London, and the Jobs Column of December 5 last year.

Michael Bretherton set about inviting volunteers to attend the first session in the evening of April 10—which coincided with the start of the Jobs Column's Easter break, which in turn explains why this report has not appeared earlier.

The most noticeable is perhaps that the Resource Exchange now has an emblem, designed and donated by construction consultant, Lord Cunliffe. It looks rather like this:

Delighted by the impressive response Mr. Bretherton started to put some of the offered resources in touch with one another. It soon became clear.

Short notice

Michael Bretherton set about inviting volunteers to attend the first session in the evening of April 10—which coincided with the start of the Jobs Column's Easter break, which in turn explains why this report has not appeared earlier.

The Personnel People Column
DEXION
DEXION COMINO INTERNATIONAL are moving in September from Wembley to Watford. As a result they need:
PROJECT ACCOUNTANT
COMPANY ACCOUNTANT
ADMINISTRATOR
RECONCILIATIONS
TRAINEES

FINANCIAL CONTROLLER
NIGERIA
c. \$45,000 p.a.
Union Carbide Nigeria Limited, wishes to appoint a qualified accountant or business graduate into its new and rapidly expanding batteries manufacturing and marketing operation.

LAWYERS
does your work speak volumes?
Despite the obvious rewards that private practice, industry or commerce have to offer, dissatisfaction with the sometimes limited and repetitive nature of the work is not uncommon in talented young lawyers.

Bwrdd Croeso Cymru
Wales Tourist Board
Development Director
c. £10,000 - £12,000
This is one of the senior management posts in the Wales Tourist Board, directly responsible to the Chief Executive for the Board's development functions.

Senior Consultant
London-based, but with a significant commitment to travel in Europe, N. America, Africa and Asia.
The managing director of a fast-growing consultancy within an international development agency seeks someone to assist in managing and marketing its consulting and recruitment services.

W.I.C.
MEMBERS OF THE STOCK EXCHANGE
MINING DEPARTMENT
We seek a highly motivated salesperson to market our International Mining Research to both our domestic and foreign institutional clients.

MAJOR INTERNATIONAL BANK
based in BAHRAIN
requires
MONEY MARKET MANAGER OR CHIEF DEALER
Salary negotiable — £20,000-£25,000—free of tax plus furnished accommodation and allowances.

FORWARDING AND FREIGHT GENERAL MANAGER
(MANAGING DIRECTOR DESIGNATE)
An international Forwarding and Freight Group requires the services of an experienced and already successful General Manager to head its activities in the U.K.

SECRETARIAL APPOINTMENTS
SENIOR SECRETARY/OFFICE MANAGER
We are a three-man partnership with a growing business in executive search and consultancy. We need a highly intelligent, experienced secretary who can manage us, our clients, the office and its simple book-keeping.

Vickers da Costa Ltd
UK Research
INTERNATIONAL BANK
£5,000 + bens.
This is a full executive secretarial post in every sense, working with the Head of a small U.S. Bank. Banking exp. desirable but not essential. Own office.

Want to Switch to Financial Journalism?
THE INVESTORS CHRONICLE
has a vacancy for a trainee financial writer with some existing journalistic experience. Write to Editor, Investors Chronicle, Greystoke Place, Fetter Lane, EC4A 1ND.

GENERAL MANAGER
Swiss Trading Group seek General Manager for its passenger car distribution network for Saudi Arabia, Jeddah.
Candidate must have proven all-encompassing experience in the Automotive Industry including Sales, Service, Parts and Dealer Development.

سكوا من الأمل



WORLD STOCK MARKETS

Early Wall St. decline on interest rate fears

INVESTMENT DOLLAR PREMIUM Effective 22.0690-23.1% (23.1%) CONCERN About interest rates caused a fresh reaction on Wall Street yesterday in moderate early activity, although the stock market was above the morning's worst of mid-session.

The Dow Jones Industrial Average, after losing 5.73 at 11.00 am, was a net 3.73 down at 3.52.11 at 3.52.11. The NYSE All Common Index was 15 cents lower at 857.25, after touching 857.22, while declines outpaced rises of mid-session by nearly a two-to-one ratio. Turnover came to 17.94m shares, well below last Friday's 17m level of 21.33m.

Analysts said investors were wary about possible further closing prices and market reports were not available for this edition.

credit-boosting by the Federal Reserve following the slight tightening last Friday.

The Commerce Department, however, reported that the U.S. Index of Leading Economic Indicators lost 0.5 per cent in March, the third consecutive monthly decline. The news gave some impetus to the economy. Investors hope that an economic slowdown would ease upward

pressure on prices and interest rates. Active American Telephone slipped 1/2 to 85.81. MCI Communications has again used ATT over long-distance phone operations. MCI added 1/2 to 87.75, bid in over-the-counter trading.

Sears Roebuck, which last week agreed to some price cuts to comply with the Administration's voluntary price guidelines, shed 1/2 to 20.10 in active trading. Among Gaming shares, Caesars World reacted 1/2 to 87.21, but volume leader Howard Johnson was up 1/2 to 81.81, while Ramada Inns gained 1/2 to 81.81, and Del. E. Webb 1/2 to 82.00.

F. W. Woolworth declined 1/2 to 82.00, but Braccon added 1/2 to 82.11 in the American Stock Exchange. Braccon was to continue testing before the South Carolina Securities Commission regarding its bid for Woolworth.

United Refining lost 1/2 to 82.50, despite sharply higher first quarter net earnings of 31 cents, a 52-week high of 31 cents. Santa Fe International fell 1/2 to 82.61 on forecasts for 1979 profits because of Iranian operations.

In contrast to the NYSE, the American SE Market Value Index gained 0.31 in 183.96 at 10.00 am.

Germany Ahead of today's May Day holiday, business was quiet with share prices finishing on an irregular note. Among Motors, Daimler-Benz rose 1/2 to 232.00, while Volkswagen fell 1/2 to 228.00. Opel rose 1/2 to 231.00, and Mercedes-Benz rose 1/2 to 231.00. Porsche rose 1/2 to 231.00, and BMW rose 1/2 to 231.00.

Australia Markets started the week on a bright note, with their gains being registered by leading industrial and mining issues. The Sydney All Ordinaries index climbed 3.48 more to 675.95. Better London Metal prices and London institutional interest contributed to the rise, which there were no indications that local institutions are venturing into the market after a four-week break, but volume was still low.

Switzerland Partly boosted by yield considerations following the recent recovery in the bond market, shares mostly advanced in the Swiss active business. The Swiss Bank Corporation, the Swiss Bank for Foreign Trade, and the Swiss Bank for International Business all advanced.

Hong Kong Stocks were inclined to gain ground in increased activity with the Hang Seng index rising 5.28 to 837.80. The Hong Kong dollar's recovery against the U.S. dollar aided sentiment. Hongkong Bank led the advance, rising 40 cents to HK\$34.75, after London Friday. Hongkong & Shanghai moved ahead 25 cents to HK\$34.75, while Pacific Commercial rose 10 cents to HK\$31.00.

Japan Green Island Cement gained 10 cents to HK\$27.40, San Hong Kai Properties rose 5 cents to HK\$35.00, and Wai Chee Paper rose 5 cents to HK\$35.00. Green Island Cement gained 10 cents to HK\$27.40, San Hong Kai Properties rose 5 cents to HK\$35.00, and Wai Chee Paper rose 5 cents to HK\$35.00.

Canada Traders reacted predictably to the news that Santos was added, it had a buying quote of AS2.30 and a selling price of AS2.30, well below its last sale on Friday of AS2.75, while the Santos share price advanced 20 cents to AS3.30, and the Santos share price advanced 20 cents to AS3.30.

France There was little activity on the Paris Bourse in front of today's holiday closure, but prices tended to improve. The Paris Industrials Index put on 0.5 to 81.34. Renault rose 1/2 to 81.34, Peugeot rose 1/2 to 81.34, and Citroen rose 1/2 to 81.34.

Tokyo Market was closed yesterday for the Emperor's Birthday holiday. The Nikkei 225 index closed at 18,340.00, up 100.00 from 18,240.00. The TOPIX index closed at 1,834.00, up 10.00 from 1,824.00.

Indices

Table with columns for Index Name, Date, High, Low, and Change. Includes NYSE, Dow Jones, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Standard and Poors, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes NYSE All Common, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Montreal, Toronto, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Australia, Stockholm, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Oslo, Johannesburg, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Paris, Brussels/Luxembourg, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Amsterdam, Copenhagen, and various international indices.

Table with columns for Index Name, Date, High, Low, and Change. Includes Vienna, Milan, and various international indices.

NEW YORK

Large table of stock prices for New York market, including columns for Stock Name, Price, and Change.

CANADA

Table of stock prices for Canadian market, including columns for Stock Name, Price, and Change.

GERMANY

Table of stock prices for German market, including columns for Stock Name, Price, and Change.

TOKYO

Table of stock prices for Tokyo market, including columns for Stock Name, Price, and Change.

EUROPEAN OPTIONS EXCHANGE

Table of European options exchange data, including columns for Contract Name, Price, and Change.

BASE LENDING RATES

Table of base lending rates for various banks and institutions, including columns for Bank Name and Rate.

COPENHAGEN

Table of stock prices for Copenhagen market, including columns for Stock Name, Price, and Change.

VIENNA

Table of stock prices for Vienna market, including columns for Stock Name, Price, and Change.

Financial Rand U.S. \$0.77 (Discount of 24.1%) and other financial data at the bottom of the page.



Handwritten notes and scribbles in the top right corner.

Companies and Markets

COMMODITIES AND AGRICULTURE

NFU plan sugar beet test case

By a Correspondent. THE National Farmers' union, which is fighting for compensation for sugar beet growers who lost an estimated £2m through frost damage to their crops...

Zaire asks consumers to limit copper purchases

BY JOHN EDWARDS, COMMODITIES EDITOR

ZAIRE HAS asked European consumers to limit their demands for copper because of transport problems, a spokesman for Sozacom, the state-owned metals marketing agency...

to transport problems but also to production shortfalls as a result of the dearth of skilled labour, lack of investment in new machinery and equipment...

Brazil lifts coffee price 'floor'

BRAZIL HAS raised its minimum coffee export price with effect from July 1. Top grades of green will cost (unroasted) coffee will cost at least \$1.45 a pound...

CHINESE FARMING

Meat ousts grain as main priority

BY JOHN HOFFMANN IN PEKING

CHINA'S NEW agricultural policies, aimed largely at improving the quality of life of the country's 750m peasants, are also likely to alter significantly the dietary traditions established over thousands of years.

Although food production has been increasing faster than population the gap could narrow and disappear unless new food sources are developed. Hence the probability that meat will become a more important protein supply in a China, which has thought of it in the past as largely unnecessary.

Guyana seeks lower U.S. tariffs on rum

By Our Own Correspondent. GUYANA'S liquor industry has complained against the relatively high tariff charged by the U.S. on West Indian rum.

Norway ban hits UK fishermen

BY RICHARD MOONEY

THE BRITISH Fishing Federation yesterday denied that Norway's closure of a 10,000 square mile section of its Barents Sea fishing zone had been caused by Britain's obstructive attitude on the Common Market fisheries policy.

and 22 British trawlers, out of the area off the Norwegian coast. The ban had been deemed necessary by the large numbers of immature fish being caught.

Tapioca flour mills close

BANGKOK — Forty-five of Thailand's 55 tapioca flour plants have been closed down because of the low supply of tapioca roots and high prices in the local market, the Board of Trade reported.

Pakistan expects big wheat crop

A WHEAT harvest in excess of the targeted 9.5m tonnes is confidently predicted by Pakistan Government officials and independent agricultural experts here.

AMERICAN MARKETS

PRECIOUS METALS closed strong with platinum and silver recording limit gains on aggressive charting and Commodity Futures trading.

CHICAGO, April 30. Lard-Chicago, loose not available. New York prime steers 28.00 not available. Live hogs 22.00-22.50 (77.21).

BRITISH COMMODITY MARKETS

BASE METALS

Table with columns for metal type (Copper, Tin, Lead, Zinc), unit, and price. Includes sub-sections for Wirebar and Cast metal.

The strength of Comex was attributed to the firmness of gold and silver. Turnover 27,425 tonnes.

Table for COCOA with columns for type (Cocoa, Cocoa Beans) and price.

COCOA futures remained steady throughout the day on Friday. High in the afternoon.

Table for RUBBER with columns for type (Latex, Smoked Sheet) and price.

PRICE CHANGES

Table showing price changes for various commodities like Tin, Zinc, Nickel, and others.

Table showing price changes for various commodities like Wheat, Soybean Meal, and others.

INSURANCE BASE RATES

Table showing insurance base rates for Property Growth and Vanbrugh Guaranteed.

CORAL INDEX: Close 553-558

Advertisement for Bache Halsey Stuart, 1979, offering commodity investment services.

OUR CLIENTS APPRECIATE THE REWARDS

Advertisement for Gold, offering delivery in 15 months.

CLUBS

Advertisement for Edinburgh Bills, a football club.

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LONDON STOCK EXCHANGE

Companies and Markets

Election optimism spurs markets: Gilt firm, while 30-share index heads towards fresh all-time peak

Account Dealing Dates... First Declared Last Account Dealings... Revived optimism about a Conservative victory on Thursday spread through stock markets yesterday...

Properties also remained in the foreground with Stores... Potential buyers of investment currency continued to retreat in the face of further offerings...

British Home firm... Firm conditions returned to leading Stores although the sector of business was moderate... Standing a couple of pence easier in front of the results...

Banks good... The banking sector gave a strong performance with double-figure gains commencing at the close... Barclays led the advance with a rise of 1 1/2 to 50s...

Investment... Investment was again sector Dowry, a better at 33 1/2... while other Components also finished firmer...

Foreign support drawn by the pound's latest rise helped towards gains extending to among short-dated gilts and to the longer maturities... The recently-issued Exchequer 11 per cent 1981 (EIS-paid) attracted attention owing to newspaper mention and closed 3 up at 151...

FINANCIAL TIMES STOCK INDICES table with columns for April 27, April 28, April 29, April 30, April 1979, and April 1978.

HIGHS AND LOWS table with columns for 1979 High/Low and 1978 High/Low, and S.E. ACTIVITY table with columns for April 27 and April 28.

ACTIVE STOCKS table with columns for Stock, Denomina, No. of shares, Closing price, Change, 1979 high, and 1979 low.

MONTHLY AVERAGES OF STOCK INDICES table with columns for April, Mar., Feb., and Jan. for various indices.

LONDON TRADED OPTIONS table with columns for Option, Ex's no's, Closing price, Vol., Closing offer, Vol., Equity close, and various sub-sections.

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RISES AND FALLS YESTERDAY table with columns for British Funds, Corporate, Industrial, and other categories.

Mr. Godfrey Messervy, group managing director of LUCAS INDUSTRIES, has been appointed to the additional position of deputy chairman... He joined Lucas CAV in 1949 and became general manager there in 1963...

Mr. John C. Emery, Jr. has been appointed chairman of EMERY AIR FREIGHT CORPORATION... He succeeds Mr. James J. McNulty as chairman and will hold the titles of chairman, president and chief executive officer...

Mr. Jim Miller has been appointed a director of Glen Metals and Stewart Thomson (Wishaw)... He is at present a director and secretary of J. R. Forrester and Co. and a director of Central Finance...

Mr. Michael W. Sedgwick has been appointed production director in NOTTINGHAM BRICK COMPANY... He is at present a director of the company...

Mr. Ronald Hooker has been appointed chairman of DUBLIER following the resignation of Mr. Ray Wheeler who is taking up a new appointment in industry... Mr. Hooker joined the company in 1976...

FT-ACTUARIES SHARE INDICES table with columns for Mon., April 30, 1979, and various sub-sections.

Mr. J. H. Harvey-Jones, a non-executive director of CARRINGTON VIVELLA, is leaving the Board because of pressure of other commitments... He will be taken over by Mr. Smith, who like Mr. Harvey-Jones, is a full-time executive director of Imperial Chemical Industries...

Mr. Robert Pailloles, who is returning to France to concentrate on his position as director general of Rotork Motorisation SA, Paris... He has been appointed chief estate surveyor of the ROTORK GROUP... He takes over from M. Robert Pailloles...

Mr. E. J. Cressey, estate surveyor (management) Eastern Region, has been appointed chief estate surveyor of the ROTORK GROUP... He takes over from M. Robert Pailloles...

Mr. Albert Chan has returned to Hong Kong as an executive director of Sun Hung Kai International... Mr. Andrew Fraser has been appointed managing director of SUN HUNG KAI SECURITIES (UK)...

Mr. Max Nelson has been appointed a director of CARTER BREED AND WARBURG, responsible for the international bond management and advisory business... Mr. Nelson is a senior partner of Robson Rhodes...

NEW HIGHS AND LOWS FOR 1979 table with columns for Share, High, and Low for various sectors.

Mr. Antonia von Marx, general manager of the London branch, has been appointed to the Board of the BANQUE OCCIDENTALE POUR L'INDUSTRIE ET LE COMMERCE (FRANCE)... Mr. von Marx is a senior partner of Robson Rhodes...

Mr. Keith Reynolds (formerly of E. B. Savory Millin and Co.) has joined the research department of BREWIN DOLPHIN AND CO., stockbrokers, and will continue to specialise in bank shares... Mr. Reynolds is a former partner of E. B. Savory Millin and Co...

Mr. Anthony Lanch has been appointed managing director of INTERCONTINENTAL COOKING AND TABLEWARE COMPANY... He was previously marketing director of Servent...

Mr. J. K. Skelly, technical director of the dyestuffs and chemicals division of Ciba-Geigy (ADP), has been elected president of the SOCIETY OF DYERS AND COLOURISTS... Mr. Skelly is a former partner of E. B. Savory Millin and Co...

Mr. E. A. Douglas, on his retirement as senior partner of Robson Rhodes, has joined the Board of BRAID GROUP as financial director... Mr. Douglas is a former partner of Robson Rhodes...

RECENT ISSUES table with columns for Issue, Price, and various details.

Mr. E. J. Cressey, estate surveyor (management) Eastern Region, has been appointed chief estate surveyor of the ROTORK GROUP... He takes over from M. Robert Pailloles...

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FIXED INTEREST table with columns for Issue, Price, and various details.

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REDEMPTION YIELD, Highs and lows record, base rates and values and constituent changes are published in Cannon Street, London, EC4P 4B, by post 22p.

AUTHORISED UNIT TRUSTS

Table listing various unit trusts such as Abbey Unit Tr. Mgrs., Allen Harvey & Ross Unit Tr. Mgrs., and others, including their names, addresses, and contact information.

Table listing insurance and property bonds, including Crown Life Assurance, Royal Exchange, and others, with details on their services and contact information.

Table listing various investment funds and trusts, including Target Tr. Mgrs., Royal Bank, and others, with their respective details and contact information.

Table listing offshore and overseas funds, including Alexander Fund, Kestrel Management, and others, with their details and contact information.

NOTES: Prices do not include 5 percent... This information is for general information only and does not constitute an offer of any securities.

FT SHARE INFORMATION SERVICE

CIG IBM COMPUTERS LEASED AT SUBSTANTIAL SAVINGS CIG COMPUTERS LIMITED, 5670 Putney High Street, London SW15 1SF, England. Tel: 01-788 8212

BRITISH FUNDS

Table listing various British funds with columns for High, Low, Stock, Price, and Yield.

Shorts (Lives up to Five Years)

Table listing short-term investments with columns for High, Low, Stock, Price, and Yield.

Five to Fifteen Years

Table listing investments with a five to fifteen year term with columns for High, Low, Stock, Price, and Yield.

Over Fifteen Years

Table listing long-term investments with columns for High, Low, Stock, Price, and Yield.

Undated

Table listing undated investments with columns for High, Low, Stock, Price, and Yield.

INTERNATIONAL BANK CORPORATION LOANS

Table listing international bank corporation loans with columns for High, Low, Stock, Price, and Yield.

LOANS Public Bond and Ind.

Table listing public bond and industrial loans with columns for High, Low, Stock, Price, and Yield.

COMMONWEALTH & AFRICAN LOANS

Table listing commonwealth and African loans with columns for High, Low, Stock, Price, and Yield.

FOREIGN BONDS & RAILS

Table listing foreign bonds and rail investments with columns for High, Low, Stock, Price, and Yield.

BONDS & RAILS—Cont.

Table listing bonds and rails with columns for High, Low, Stock, Price, and Yield.

BANKS & HP—Continued

Table listing banks and hire purchase companies with columns for High, Low, Stock, Price, and Yield.

AMERICANS

Large table listing various American stocks with columns for High, Low, Stock, Price, and Yield.

BEERS, WINES AND SPIRITS

Table listing beer, wine, and spirit companies with columns for High, Low, Stock, Price, and Yield.

BUILDING INDUSTRY, TIMBER AND ROADS

Table listing building industry, timber, and road companies with columns for High, Low, Stock, Price, and Yield.

CANADIANS

Table listing Canadian stocks with columns for High, Low, Stock, Price, and Yield.

BANKS AND HIRE PURCHASE

Table listing banks and hire purchase companies with columns for High, Low, Stock, Price, and Yield.

CHEMICALS, PLASTICS—Cont.

Table listing chemical and plastic companies with columns for High, Low, Stock, Price, and Yield.

DRAPERY AND STORES

Table listing drapery and store companies with columns for High, Low, Stock, Price, and Yield.

ELECTRICAL AND RADIO

Table listing electrical and radio companies with columns for High, Low, Stock, Price, and Yield.

ENGINEERING—Continued

Table listing engineering companies with columns for High, Low, Stock, Price, and Yield.

FOOD, GROCERIES, ETC.

Table listing food, grocery, and other consumer goods companies with columns for High, Low, Stock, Price, and Yield.

Table listing various other stocks with columns for High, Low, Stock, Price, and Yield.

HOTELS AND CATERERS

Table listing hotel and catering companies with columns for High, Low, Stock, Price, and Yield.

INDUSTRIALS (Miscel.)

Table listing miscellaneous industrial companies with columns for High, Low, Stock, Price, and Yield.

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SUBSCRIPTIONS Copies obtainable from newsagents and bookstalls worldwide or on regular subscription from Subscription Department, Financial Times, London.

INDUSTRIALS—Continued

Table of industrial stocks including companies like British Petroleum, Shell, and ICI, with columns for stock name, price, and various financial metrics.

INSURANCE—Continued

Table of insurance stocks including companies like Royal Indemnity, Commercial Union Assurance, and Sun Life.

PROPERTY—Continued

Table of property stocks including companies like British Land, Anglo-Scottish, and National Westminster.

INVESTMENT TRUSTS—Cont.

Table of investment trusts including companies like British Investment Trust, Anglo-Scottish Investment Trust, and National Westminster Investment Trust.

FINANCE, LAND—Continued

Table of finance and land stocks including companies like Anglo-Scottish Finance, National Westminster Finance, and various land trusts.

NOMURA The Nomura Securities Co., Ltd. Japan's leader in international securities and investment banking. Includes contact information for London and New York offices.

MINES—Continued

Table of mining stocks including companies like Anglo-American, Anglo-Platinum, and Anglo-Consolidated.

TINS

Table of tin stocks including companies like Anglo-Tin, Anglo-Tinners, and Anglo-Tinners.

COPPER

Table of copper stocks including companies like Anglo-Copper, Anglo-Copper, and Anglo-Copper.

MISCELLANEOUS

Table of miscellaneous stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

NOTES

Notes section containing various financial notices, including information about interest rates, dividends, and company announcements.

REGIONAL MARKETS

Table of regional market data for various countries and regions, including Australia, Canada, and Europe.

OPTIONS

Table of options data, including 3-month call rates for various stocks and indices.

LEISURE

Table of leisure stocks including companies like British Skyways, British Airways, and British Caledonian.

MOTORS, AIRCRAFT TRADES

Table of motor and aircraft trade stocks including companies like Rover, Jaguar, and Bentley.

SHIPPING

Table of shipping stocks including companies like British Overseas Airways, British Overseas Airways, and British Overseas Airways.

SHOES AND LEATHER

Table of shoes and leather stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

SOUTH AFRICANS

Table of South African stocks including companies like Anglo-American, Anglo-Platinum, and Anglo-Consolidated.

TEXTILES

Table of textile stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

NEWSPAPERS, PUBLISHERS

Table of newspaper and publisher stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

PAPER, PRINTING, ADVERTISING

Table of paper, printing, and advertising stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

TOBACCO

Table of tobacco stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

FINANCE, LAND, ETC.

Table of finance, land, and other stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

FINANCE

Table of finance stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

CENTRAL AFRICAN

Table of Central African stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

INSURANCE

Table of insurance stocks including companies like Anglo-Indians, Anglo-Indians, and Anglo-Indians.

